UNITED STATES BANKRUPTCY COURT WESTERN DISTRICT OF MICHIGAN

In re: BARFLY VENTURES, LLC, et al.,1

Case No. 20-1947-jwb Reporting Period: June 28, 2020

AMENDED

MONTHLY OPERATING REPORT

File with Court and submit copy to United States Trustee within 20 days after end of month.

Submit copy of report to any official committee appointed in the case.

| TO SHIP TO BE CHARACTE | | Document Attached | | Affidavit/Supplement Attached |
|--|--------|-----------------------|--------------------------------------|----------------------------------|
| REQUIRED DOCUMENTS Schedule of Cash Receipts and Disbursements | MOR-1 | MOR 1 - Disbursements | WOWNERSTON NO. 1 TO 1 TO 1 TO 1 TO 1 | |
| Bank Reconciliation (or copies of debtor's bank reconciliations) | MOR-la | X | | |
| Schedule of Professional Fees Paid | MOR-1b | | | |
| Copies of bank statements | | MOR la | | |
| Cash disbursements journals | | | | |
| Statement of Operations | MOR-2 | MOR 2a | | |
| Balance Sheet | MOR-3 | | | |
| Status of Postpetition Taxes | MOR-4 | MOR 4a | | |
| Copies of IRS Form 6123 or payment receipt | | | | |
| Copies of tax returns filed during reporting period | | | | |
| Summary of Unpaid Postpetition Debts | MOR-4 | | | * |
| Listing of aged accounts payable | MOR-4 | | | |
| Accounts Receivable Reconciliation and Aging | MOR-5 | | | |
| Debtor Questionnaire | MOR-5 | | | .' |

I declare under penalty of perjury (28 U.S.C. Section 1746) that this report and the attached documents are true and correct to the best of my knowledge and belief.

| Signature of Debtor | Date |
|---------------------------------------|--------------------------------|
| Signature of Joint Pebtor | Date |
| ten w | 9.14.20 |
| Signature of Authorized Individual* | Date |
| NED LIDVAU | INTERIM CEC |
| Printed Name of Authorized Individual | Title of Authorized Individual |

^{*}Authorized individual must be an officer, director or shareholder if debtor is a corporation; a partner if debtor is a partnership; a manager or member if debtor is a limited liability company.

¹⁻ The Debtors are: Barfly Ventures, LLC (8379), Barfly Management, LLC (6274), 9 Volt, LLC (d/b/a HopCat)(1129), 50 Amp Fuse, LLC (d/b/a Stella's Lounge)(3684), GRBC Holdings, LLC (d/b/a Grand Rapids Brewing Company)(2130), E L Brewpub, LLC (d/b/a HopCat East Lansing)(5334), HopCat-Ann Arbor, LLC (5229), HopCat-Chicago, LLC (7552), HopCat-Concessions, LLC (2577), HopCat-Detroit, LLC (8519), HopCat-GR Beltline, LLC (9149), HopCat-Holland, LLC (7132), HopCat-Indianapolis, LLC (d/b/a HopCat-Broad Ripple)(7970), HopCat-Ralamazoo, LLC (8929), HopCat-Kansas City, LLC (d/b/a HopCat-LC (all HopCat-Lc (all

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In re: BARFLY VENTURES, LLC, et al.

Debtor

Case No. 20-1947-jwb Reporting Period: June 28, 2020

SCHEDULE OF CASH RECEIPTS AND DISBURSEMENTS

Amounts reported should be per the debtor's books, not the bank statement. The beginning cash should be the ending cash from the prior month or, if this is the first report, the amount should be the balance on the date the petition was filed. The amounts reported in the "CURRENT MONTH - ACTUAL" column must equal the sum of the four bank account columns. The amounts reported in the "PROJECTED" columns should be taken from the SMALL BUSINESS INITIAL REPORT (FORM IR-1). Attach copies of the bank statements and the cash disbursements journal. The total disbursements listed in the disbursements journal must equal the total disbursements reported on this page. A bank reconciliation must be attached for each account. [See MOR-1 (CONT)]

| must equal the total discussements rep | | | CITY THE SAME | TE MONTH | CHARLEST AT 15 TO 1 | ELING TO DATE |
|--|--|--|---------------------|---------------------|---------------------|--------------------|
| The second secon | BANK. | TAX OFF | ER ACTUAL | PROJECTED | ACTUAL | PROJECTED |
| CASH BEGINNING OF MONTH | | | | | | |
| CASH BEGINNING OF MONTH | 100 | | | 1070 to 1 | - | |
| RECEIPTS | property of the second | HR 5.46 | | Section 1 | 4.00 | The same flee life |
| CASH SALES | | | | | | |
| ACCOUNTS RECEIVABLE | | | | | | |
| LOANS AND ADVANCES | | | | | | |
| SALE OF ASSETS | | | See MOR 1 - Disbure | sements | | |
| OTHER (ATTACH LIST) | | | | | | |
| TRANSFERS (FROM DIP ACCTS) | | | | | | |
| | | | | | | |
| TOTAL RECEIPTS | | | | | | |
| | 44.0 | | | The Manager and the | | Security and the |
| DISBURSEMENTS: | | | - 1 1 | 190 | 1 | I |
| NET PAYROLL | | | | | | |
| PAYROLL TAXES | | _ | | | | |
| SALES, USE, & OTHER TAXES | | | | | | |
| INVENTORY PURCHASES | | | | | | |
| SECURED/ RENTAL/ LEASES | | | | | | |
| INSURANCE | | | | | | |
| ADMINISTRATIVE | | | | | <u> </u> | |
| SELLING | | | | | | |
| OTHER (ATTACH LIST) | | | | | | |
| | | | | | | |
| OWNER DRAW * | | | | | | |
| TRANSFERS (TO DIP ACCTS) | | | | - | | |
| | | + + | | + | | |
| PROFESSIONAL FEES | | + | | | | |
| U.S. TRUSTEE QUARTERLY FEES | | | | + | - | |
| COURT COSTS | | | | | | |
| TOTAL DISBURSEMENTS | | 1 | | | | 1 |
| NET CASH FLOW | | | | | | |
| (RECHIPTS LESS DISBURSEMENTS) | | | | | | |
| (RECEIPTS LESS DISBORSEMENTS) | 10 mm | | | | J. | |
| CASH - END OF MONTH | | | | | | |
| * COMPRISA TION TO SOLE DE ORDIETO | · | NDEBED TO BANKE | | | | • |

^{*} COMPENSATION TO SOLE PROPRIETORS FOR SERVICES RENDERED TO BANKRUPTCY ESTATE

THE FOLLOWING SECTION MUST BE COMPLETED

| DISBURSEMENTS FOR CALCULATING U.S. TRUSTER QUARTERLY FEES: (FROM CURREN) MONTH ACTUAL COLUMN) | |
|---|----|
| TOTAL DISBURSEMENTS | \$ |
| LESS: TRANSFERS TO DEBTOR IN POSSESSION ACCOUNTS | \$ |
| PLUS: ESTATE DISBURSEMENTS MADE BY OUTSIDE SOURCES (i.e. from escrow accounts) | \$ |
| TOTAL DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES | \$ |

Disbursements in transit \$
Total Disbursements \$

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| \$ 6,380,842 | 245,896 \$ | 6,135,671 \$ | (57,661) \$ | 2,790 \$ | 1,158,267 \$ | 1,158,267 \$ | 757,996 \$ | 766,702 \$ | 6,072,094 \$ | € | Total |
|---------------|--------------|---------------------------------------|-----------------|-------------|----------------|--------------|-----------------|---------------|--------------|-------------------------------|-------|
| \$ (3,260) | 26,740 \$ | (30,000) \$ | ₹5 | | | | | | (30,000) | Debit card collateral/misc \$ | |
| | (23,500) | 23,500 \$ | · * | , \$ | 48,035 \$ | 24,500 \$ | ' \$ | \$ | (35) | BFV9828 \$ | |
| \$ 45,710 | 35,710 \$ | 10,000 \$ | \$ | | 15,000 | 14,918 \$ | ς, | | 9,918 | BFV9371 \$ | |
| \$ 97,254 | 41,968 \$ | 55,286 \$ | 13 \$ | ₩ | 125,252 | 98,637 \$ | 1,064 \$ | \$. | 29,748 | BFV4153 \$ | |
| \$ 38,633 | 28,633 \$ | 10,000 \$ | 21 \$ | ٠, | 17,317 | ٠, | 7,500 | ₩. | 204 | HCLIN8959 \$ | |
| 13 | 13 \$ | · . | · \$ | , | , | ı . | , \$ | , \$ | - \$ | HCCHIC6863 \$ | |
| 31,391 | (1) | 31,392 \$ | 68 \$ | - | 31,726 \$ | · • | 267 \$ | , • | , \$ | Waldron4460 \$ | |
| 5 17,148 | 17,148 \$ | (0) \$ | \$ 89 | 112 \$ | · • 45• | 71,001 \$ | 1,522 \$ | 72,703 \$ | , , | Stellas 4115 \$ | |
| - | • | (0) | 68 \$ | ı KA | 9,702 \$ | 9,559 \$ | 75 \$ | \$ | ı | HCRO 9062 \$ | |
| | , | · 5 | 68 \$ | ı KA | 68 \$ | 0 \$ | 75 \$ | 75 \$ | ٠ ٠ | HCMN 8664 \$ | |
| | | · •5 | 58 \$ | · 45 | \$ | \$ | 45 \$ | 45 \$ | ' \$ | HCMD 8215 \$ | |
| (46) | (<u>1</u>) | (45) \$ | 68 \$ | , | 68 \$ | 0 \$ | 45 \$ | ' ** | ' \$ | HCLX 5216 \$ | |
| | 1 | - - - | 68 \$ | - ده | 68 \$ | \$ 0 | 40 \$ | 40 \$ | ٠ \$ | HCLV 8353 \$ | |
| 19,293 | 19,293 | (0) | 68 \$ | 110 \$ | 31,872 \$ | 31,117 \$ | 577 \$ | , | ; ; | HCLN 0830 \$ | |
| 13,722 | 13,722 | (0) \$ | 17 \$ | 338 \$ | , | 116,503 \$ | 14,795 \$ | 131,652 \$ | · • | HCKZ 9227 \$ | |
| 4 | 4 | · · · · · · · · · · · · · · · · · · · | 68 \$ | 185 \$ | 1,886 \$ | 871 \$ | 762 \$ | ' \$ | · \$ | HCKC 9044 \$ | |
| 15,543 | 15,543 | 0 \$ | 67 \$ | 146 \$ | ' \$ | 61,894 \$ | 4,760 \$ | \$ 898,99 | · \$ | HCHOL 0451 \$ | |
| 16,975 | 16,975 | ا ج | 68 \$ | 635 \$ | · · | 64,891 \$ | 4,443 \$ | 70,037 \$ | \$ | HCGR 4123 \$ | |
| 19,586 | 19,586 \$ | ' \$5 | 68 \$ | 553 \$ | , \$ | 86,580 \$ | 7,136 \$ | 94,337 \$ | - \$ | HCEL8171 \$ | |
| 17,270 | 17,270 \$ | ا ج | 68 \$ | 120 \$ | , | 65,741 \$ | 6,554 \$ | 72,483 \$ | · \$ | HC Detroit 3859 \$ | |
| 31,834 | 31,834 \$ | (0) \$ | 68 \$ | 18 \$ | ' \$5 | 12,108 \$ | 1,356 \$ | 13,549 \$ | - \$ | HCBR 3840 \$ | |
| 26,312 | 26,312 \$ | · · | 68 \$ | 352 \$ | · • | 129,203 \$ | 7,936 \$ | 137,558 \$ | · \$ | GRbel-Mercantile 0488 \$ | |
| 23,937 | 23,937 \$ | (0) \$ | 68 \$ | 159 \$ | ' \$\$ | 80,794 \$ | 5,559 \$ | \$ 085,58 | · \$ | AA-Mercantile 3877 \$ | |
| 9,876 | 9,876 \$ | 0 \$ | 68 \$ | 63 \$ | ' \$\$ | 20,606 \$ | 38 \$ | 20,775 \$ | , \$ | GRBC-Mercantile 1069 \$ | |
| 1 | , | - ج | 17 \$ | ٠, | 227 | ζ. | 210 | | 1 | FSA-Mercantile 0888 \$ | |
| 30,015 | (4) | 30,019 \$ | ς, | | | | | | 30,019 | Mercantile 6926 \$ | |
| 112 | (272) \$ | 384 \$ | -ζ- | | | | | | 384 | Mercantile 6311 \$ | |
| 173,655 | (75,890) \$ | 250,269 \$ | (58,881) \$ | ς, | 852,478 | 109,704 \$ | 616,820 \$ | ₩ | 65,434 | Main Mercantile 4777 \$ | |
| 1,000 | 1,000 \$ | - د | \$ | | | | | | 1 | Chemical 5554 \$ | |
| 5,692,096 | . 10 | 5,692,096 \$ | ٠. | | | 24,500 | ζ, | | 5,716,596 | Chemical 7488 \$ | |
| 62,769 | 1 | 62,769 \$ | \$ | | 24,500 | 135,140 \$ | 76,416 \$ | \$ | 249,826 | Chemical 5015 \$ | |
| Balance Sheet | fer/disb.) E | 6/28/2020 | & Other | Chargebacks | X-fer in Charg | X-Fer Out | Disbursements) | Deposits Disb | 6/3/2020 | | |
| 6/28/2020 | (deposits/x- | Balance (| Service Charges | Sen | | | | | Balance | | |
| | in-transit | Ending Bank | | | | | | | Beginning | В | |

Case No. 20-1947-jwb Reporting Period: June 28, 2020

Debtor

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BANK RECONCILIATIONS

Continuation Sheet for MOR-1

A bank reconciliation must be included for each bank account. The debtor's bank reconciliation may be substituted for this page.

| | - | • | _ | | | | _ | _ |
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| BALANCE PER BOOKS | # | - | # | | # | · · · · · · · · · · · · · · · · · · · | # | |
| DALLANCE I EX BOOKS | | | 10.00 | l | I | L | l | |
| BANK BALANCE | | | | T | Ī | Π | Ι | T |
| (+) DEPOSITS IN TRANSIT (ATTACH LIST) | | | | .L | l | L | L: | |
| (-) OUTSTANDING CHECKS (ATTACH LIST) | | 1 | | | | | | - |
| OTHER (ATTACH EXPLANATION) | | - | | | | | | - |
| ADJUSTED BANK BALANCE * | | 1 | | See Attachn | ent MOR 1 | ì | | |
| * Adjusted bank balance must equal | | 4 | | | | | | |
| balance per books | | - | | | | | | |
| barance per books | | - | | T | 1 | . | | - |
| DEPOSITS IN TRANSIT | Date | Amount | Date | Amount | Date | Amount | Data | Amount |
| DEFOSITS IN TRANSFI | Date | Amount | Date | Amount | Date | Amount | Date | Amount |
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SCHEDULE OF PROFESSIONAL FEES AND EXPENSES PAID

Reporting Period: June 28, 2020

Case No. 20-1947-jwb

This schedule is to include all retained professional payments from case inception to current month.

| | | | | | | | | | | | | | | | | Payee |
|--|--|--|--|--|--|--|--|---|--|--|--|--|--|--|--|--------------------|
| | | | | | | | | | | | | | | | | Period Covered |
| | | | | | | | | | | | | | | | | Amount Approved |
| | | | | | | | | | | | | | | | | Payor |
| | | | | | | | | | | | | | | | | Check Number D |
| | | | | | | | | , | | | | | | | | ale |
| | | | | | | | | | | | | | | | | A/mou Fees |
| | | | | | | | | | | | | | | | | Amount Paid |
| | | | | | | | | | | | | | | | | Year-To-Date |
| | | | | | | | | | | | | | | | | o-Date Expenses |

Case No. 20-1947-jwb Reporting Period: June 28, 2020

STATEMENT OF OPERATIONS

(Income Statement)

The Statement of Operations is to be prepared on an accrual basis. The accrual basis of accounting recognizes revenue when it is realized and expenses when they are incurred, regardless of when cash is actually received or paid.

| DOUGHER | AND COLUMN TO THE PROPERTY OF |
|--|---|
| REVENUES Gross Revenues | |
| | 1,003,607 \$ |
| Less: Returns and Allowances | 25,174 |
| Net Revenue | 978,433 \$ |
| COST OF GOODS SOLD | |
| Beginning Inventory | |
| Add: Purchases | |
| Add: Cost of Labor | |
| Add: Other Costs (attach schedule) | |
| Less: Ending Inventory | · · · · · · · · · · · · · · · · · · · |
| Cost of Goods Sold | 200,258 |
| Gross Profit | 778,175 |
| OPERATING EXPENSES | |
| Advertising | |
| Auto and Truck Expense | |
| Bad Debts | |
| Contributions | |
| Employee Benefits Programs | 97,661 |
| Insider Compensation* | |
| Insurance | |
| Management Fees/Bonuses | |
| Office Expense | |
| Pension & Profit-Sharing Plans | |
| Repairs and Maintenance | |
| Rent and Lease Expense | 474,396 |
| Salaries/Commissions/Fees | 490,565 |
| Supplies | |
| Taxes - Payroll | |
| Taxes - Real Estate | |
| Taxes - Other | |
| Travel and Entertainment | |
| Utilities | |
| Other (See attached schedule) "Other" | 366,170 |
| Total Operating Expenses Before Depreciation | 1,428,792 |
| Depreciation/Depletion/Amortization | 454,827 |
| Net Profit (Loss) Before Other Income & Expenses | -1,105,444 |
| OTHER INCOME AND EXPENSES | |
| Other Income (attach schedule) | -12,335 |
| Interest Expense | 323,889 |
| Other Expense (See attached schedule) "Other G&A" | 123,720 |
| Net Profit (Loss) Before Reorganization Items | -1,540,718 |
| REORGANIZATION ITEMS | |
| Professional Fees | |
| U. S. Trustee Quarterly Fees | 25,000 |
| Interest Earned on Accumulated Cash from Chapter 11 (see continuation sheet) | 23,000 |
| Gain (Loss) from Sale of Equipment | · · · · · · · · · · · · · · · · · · · |
| Other Reorganization Expenses (attach schedule) | |
| Total Reorganization Expenses | |
| Income Taxes | |
| Net Profit (Loss) | -1,565,718 \$ |
| 100 x x 0xxc (2003) | -1,505,710 Ф |

^{*&}quot;Insider" is defined in 11 U.S.C. Section 101(31).

Debtor

Case No. 20-1947-jwb Reporting Period: June 28,

| | Hopcat Gran P6-20 Actua | 20 | Stella P6-202 Actua | 20 | BarFly Eve P6-2020 Actuals |) |
|---|-------------------------------|----------|---------------------------|---------|----------------------------------|-------|
| Restaurant Sales | Value | % of NR | Value | % of NR | Value % | of NR |
| Sales - Food | 68,858 | 78.0% | 65,982 | 79.0% | 0 | 0.0% |
| Sales - Beer | 13,925 | 15.8% | 5,636 | 6.8% | 0 | 0.0% |
| Sales - Brewed Beer | 0 | 0.0% | 0 | 0.00 | 0 | 0.0% |
| Sales - Wine/Liquor | 3,203 | 3.6% | 12,452 | 14.9% | . 0 | 0.0% |
| Sales - Beverages | 1,418 | 1.6% | 1,033 | 1.2% | 0 | 0.0% |
| | 0 | 0.0% | 0,000 | 0.0% | Ö | 0.0% |
| Sales - Rental | 47 | 30000 | 43 | 0.1% | 0 | 0.0% |
| Sales - Retail | | 0.1% | 8 | 2000 | | |
| Sales - Gaming | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Sales - Loyalty | 2,834 | 3.2% | 0 | 0.0% | | 0.0% |
| Gross Restaurant Sales | 90,285 | 102.2% | 85,146 | 102.0% | 0 | 0.0% |
| Less: Discount and Comps | | | | * | | |
| Discount (Comps):44002 · Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comp) GRBC Draft | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44003 · Wine | 0 | 0.0% | Ō | 0.0% | 0 | 0.0% |
| Discount (Comps):44004 · Liquor | õ | 0.0% | ō | 0.0% | Ö | 0.0% |
| | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44005 · N/A Beverage | | | | | | |
| Discount (Comps):44001 Food | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44009 · Retail | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount Guest Comp | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Loyalty Expense | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44008 · Gift Card Discount | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Beer | . 0 | 0.0% | Ŏ | 0.0% | ō | 0.0% |
| Discount (Promo) · Brewed Beer | ō | 0.0% | ō | 0.0% | Ō | 0.0% |
| Discount (Promo) - Liquor | ŏ | 0.0% | Ö | 0.0% | o . | 0.0% |
| , , , | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Food | _ | 9800 | | | | 2088 |
| Less: Discount and Comps | (1,952) | 2.2% | (1,652) | -2.0% | . 0 | 0.0% |
| Net Restaurant Sales | 88,333 | 100.0% | 83,494 | .100.0% | 0 | 0.0% |
| | | | | | | |
| Cost of Sales | | | | | | |
| Cost of Sales - Pork | 808 | 0.9% | 347 | 0.4% | 0 | 0.0% |
| Cost of Sales - Beef/Other Meat Cost | 1,625 | 1.8% | 3,256 | 3.9% | 0 | 0.0% |
| Cost of Sales - Fish | 350 | 0.4% | 0 | 0.00 | Ō | 0.0% |
| Costs of Sales - Poultry | 1,282 | 1.5% | -1,040 | 1.2% | ** | 0.0% |
| | 1,534 | 1.7% | 2,003 | 2.4% | Ö | 0.0% |
| Cost of Sales - Produce | | | | 600 | 98 | **** |
| Cost of Sales - Dairy Cost | 2,425 | 2.7% | 952 | 1.1% | 0 | 0.0% |
| Cost of Sales - Bakery | 1,095 | 1.2% | 1,053 | 1.3% | 0 | 0.0% |
| Cost of Sales - Grocery | 4,086 | 4.6% | 6,228 | 7.5% | 0 | 0.0% |
| Cost of Sales - Potato Cost | 1,951 | 2.2% | 1,373 | 1.6% | 0 | 0.0% |
| Cost of Sales - Beer | 25 | 0.0% | 614 | 0.7% | 0 | 0.0% |
| Cost of Sales - Brewed Beer | 5 | 0.0% | 0 | 0.00 | 0 | 0.0% |
| Cost of Sales - Wine/Liquor | 117 | 0.1% | (17,523) | -21.0% | 0 | 0.0% |
| Cost of Sales - Beverages | 371 | 0.4% | 495 | 0.6% | Ō | 0.0% |
| Cost of Sales - Retail | (325) | -0.4% | (7,768) | -9.3% | 0 | 0.0% |
| | | 17.4% | | | 0 | |
| Total Cost of Sales | 15,349 | 17.476 | (7,930) | -9.5% | <u>u</u> | 0.0% |
| | | | | | | |
| Total Labor | | | | | | |
| Restaurant Labor | | | | | | |
| Wages - Salary | 12,656 | 14.3% | 13,317 | 16.0% | 3,870 | 0.0% |
| Wages - Hourly | 17,414 | 19.7% | 21,197 | 25.4% | 0 | 0.0% |
| Wages - Bonuses | 0 | 0.0% | . 0 | 0.0% | 0 | 0.0% |
| Total Wages | 30,070 | 34.0% | 34,514 | 41.3% | 3,870 | 0.0% |
| · · · · · · · · · · · · · · · · · · · | 55,575 | 5 (10) | 04,014 | | 3,070 | 0.078 |
| Taxes & Benefits | | | | | | |
| | 0.400 | 0.00/ | | | | |
| Payroll Taxes | 3,423 | 3.9% | 3,755 | 4.5% | 258 | 0.0% |
| Employee Benefits - Health | 2,580 | 2.9% | 3,412 | 4.1% | 114 | 0.0% |
| Employee Benefits - House Accounts | . 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Employee Benefits - Vacation | 998 | | 971 | | 346 | 0.0% |
| Employee Benefits - Workers Comp | 100 | 0.1% | 143 | 0.2% | 28 | 0.0% |
| Total Taxes & Benefits | 7,101 | 8.0% | 8,281 | 9.9% | 746 | 0.0% |
| Total Labor | 37,171 | 42.1% | 42,795 | 51.3% | 4,616 | 0.0% |
| | | | | | | |
| Restaurant Operating Expenses | | | | | | |
| | | | | | | |
| Controllable Expenses | | | | | | |
| Advertising & Marketing | 712 | 0.8% | 0 | 0.0% | 0 | 0.0% |
| Cash Over/Short | (699) | -0.8% | 189 | 0.2% | 0 | 0.0% |
| Education and Training | ` ó | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Employee Incentives | Õ | 0.0% | Ō | 0.0% | 0 | 0.0% |
| Janitorial | 2,174 | 2.5% | 3 | 2.5% | | 0.0% |
| od morial | <u> ۲</u> ,۱/ ۱ | ۵.0 / ۱۵ | ه در ۱۵۵ در ا | ≥.∪ /0 | * | 0.070 |

Case No. 20-1947-jwb Reporting Period: June 28,

| | Hopcat Gran P6-20 Actua | 20 | Stella P6-202 Actual | 20 | BarFly Eve P6-202 Actual | 0 |
|---|--|---|---|--|--|--|
| Outside Services | 1,285 | 1.5% | 1,078 | 1.3% | 0 . | 0.0% |
| Repairs & Maintenance | 13,560 | 15.4% | 1,533 | 1.8% | Ō | 0.0% |
| Supplies | 11,436 | 12.9% | 9,540 | 11.4% | 324 | 0.0% |
| Travel | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Total Controllable Expenses | 28,468 | 32.2% | 14,440 | 17.3% | 324 | 0.0% |
| Profit After Controllable Expenses | 7,345 | 8.3% | 34,189 | 40.9% | (4,940) | 0.0% |
| Non-Controllable Expenses | | | | | | |
| Bank Service Charges | 68 | 0.1% | 68 | 0.1% | 68 | 0.0% |
| Business Taxes | 549 | 0.6% | 383 | 0.5% | 119 | 0.0% |
| Charitable Contributions | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Equipment Rentals | 81 | 0.1% | 630 | 0.8% | 0 | 0.0% |
| Food Research | 0 | 0.00 | 0 | 0.0% | 0 | 0.0% |
| Gift Card Discount | 2,668 | 3.0% | 0 | 0.0% | 0 | 0.0% |
| Insurance | 1,583 | 1.8% | 1,517 | 1.8% | 0 | 0.0% |
| Legal Fees | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Licenses & Permits | 239 | 0.3% | 203 | 0.2% | 0 | 0.0% |
| Meals & Entertainment | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Merchant Account Fees | 53 | 0.1% | 28 | 0.0% | 28 | 0.0% |
| Music, Cable, Internet | 2,795 | 3.2% | 1,467 | 1.8% | 1,449 | 0.0% |
| Processing Fees | 2,128 | 2.4% | 1,661 | 2.0% | 0 | 0.0% |
| Professional Fees | 0 | 0.0% | . 0 | 0.0% | 0 | 0.0% |
| Recruiting Fees | . 0 | 0.0% | . 0 | 0.0% | Ō | 0.0% |
| Storage | 300 | 0.3% | 0 | 0.0% | 60 | 0.0% |
| Telephone | 611 | 0.7% | 605 | 0.7% | | 0.0% |
| Utilities | 8 | 0.0% | (2,777) | -3.3% | | 0.0% |
| Total Non-Controllable Expenses | 11,083 | 12.5% | 3,785 | 4.5% | 1,816 | 0.0% |
| | | | | | | |
| Total Restaurant Operating Expenses | 39,551 | 44.8% | 18,225 | 21.8% | 2,140 | 0.0% |
| Total Restaurant Operating Expenses Restaurant Occupancy Costs | 39,551 | 44.8% | 18,225 | 21.8% | 2,140 | 0.0% |
| Restaurant Occupancy Costs | | | | | | |
| | 12,585 | 14.2% | 8,531 | 10.2% | 0 | 0.0% |
| Restaurant Occupancy Costs Rent - Building | 12,585 (625) | 14.2% -0.7% | | 10.2% 0.0% | 0 | 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other | 12,585 | 14.2% -0.7% 3.9% | 8,531 0 0 | 10.2% 0.0% 0.0% | 0 0 0 | 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses | 12,585 (625) 3,476 | 14.2% -0.7% | 8,531 0 | 10.2% 0.0% | 0 | 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes | 12,585 (625) 3,476 0 | 14.2% -0.7% 3.9% 0.0% | 8,531 0 0 1,406 | 10.2% 0.0% 0.0% 1.7% | 0 0 0 0 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin | 12,585 (625) 3,476 0 15,436 | 14.2% -0.7% 3.9% 0.0% | 8,531 0 0 1,406 9,937 | 10.2% 0.0% 0.0% 1.7% | 0 0 0 0 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs | 12,585 (625) 3,476 0 15,436 | 14.2% -0.7% 3.9% 0.0% 17.5% | 8,531 0 0 1,406 9,937 | 10.2% 0.0% 0.0% 1.7% 11.9% | 0 0 0 0 0 0 (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses | 12,585 (625) 3,476 0 15,436 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% | 8,531 0 0 1,406 9,937 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% | 0 0 0 0 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses | 12,585 (625) 3,476 0 15,436 (19,174) | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% | 8,531 0 0 1,406 9,937 -20,467 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% | (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization | 12,585 (625) 3,476 0 15,436 (13,174) 28,689 28,689 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% | 8,531 0 0 1,406 9,937 20,467 27,118 | 10.2% 0.0% 0.0% 1.7% 11.9% | (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 12,585 (625) 3,476 0 15,436 (13,174) 28,689 28,689 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% 32.5% 32.5% | 8,531 0 0 1,406 9,937 20,467 27,118 27,118 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 6.9% | (6,756) 0 0 0 (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization | 12,585 (625) 3,476 0 15,436 (13,174) 28,689 28,689 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% | 8,531 0 0 1,406 9,937 20,467 27,118 | 10.2% 0.0% 0.0% 1.7% 11.9% | (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization | 12,585 (625) 3,476 0 15,436 (19,174) 28,689 28,689 6,772 0 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% 32.5% 32.5% 7.7% 0.0% | 8,531 0 0 1,406 5,937 20,467 27,118 27,118 5,777 0 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 6.9% 0.0% | (6,756) (6,756) (6,756) 0 517 0 517 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses | 12,585 (625) 3,476 0 35,436 (19,174) 28,689 28,689 6,772 0 6,772 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% 32.5% 32.5% 7.7% 0.0% | 8,531 0 0 1,406 9,937 20,467 27,118 27,118 5,777 0 5,777 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 6.9% 0.0% 6.9% | 0 0 0 0 0 (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges | 12,585 (625) 3,476 0 15,436 (13,174) 28,689 28,689 6,772 0 6,772 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% 32.5% 7.7% 0.0% 7.7% 0.0% | 8,531 0 0 1,406 9,937 20,467 27,118 5,777 0 5,777 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 6.9% 0.0% 6.9% | 0 0 0 0 0 (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations | 12,585 (625) 3,476 0 15,436 (19,174) 28,689 28,689 6,772 0 6,772 0 (54,635) | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% 32.5% 32.5% 7.7% 0.0% -0.0% -61.9% | 8,531 0 0 1,406 9,937 20,467 27,118 27,118 5,777 0 5,777 0 0 (12,428) | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 0.0% 6.9% 0.0% -14.9% | 0 0 0 0 0 (6,756) 0 517 0 517 0 (7,273) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense | 12,585 (625) 3,476 0 15,436 (13,174) 28,689 28,689 6,772 0 6,772 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% 32.5% 7.7% 0.0% 7.7% 0.0% | 8,531 0 0 1,406 9,937 20,467 27,118 5,777 0 5,777 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 6.9% 0.0% 6.9% | 0 0 0 0 0 (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income | 12,585 (625) 3,476 0 15,436 (19,174) 28,689 28,689 6,772 0 6,772 0 (54,635) 29,241 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% 32.5% 32.5% 7.7% 0.0% -7.7% 0.0% -61.9% 33.1% | 8,531 0 0 1,406 9,937 20,467 27,118 27,118 5,777 0 5,777 0 (12,428) 27,639 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 6.9% 0.0% 6.9% 0.0% -14.9% 33.1% | 0 0 0 0 0 0 0 (6,759) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense | 12,585 (625) 3,476 0 35,436 (19,174) 28,689 28,689 6,772 0 6,772 0 (54,635) 29,241 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% 32.5% -32.5% -7.7% 0.0% -7.7% 0.0% 33.1% 0.0% | 8,531 0 0 1,406 9,937 20,467 27,118 27,118 5,777 0 5,777 0 (12,428) 27,639 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 6.9% 0.0% 6.9% 0.0% -14.9% 33.1% | 0 0 0 0 0 0 0 (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 12,585 (625) 3,476 0 15,436 (19,174) 28,689 28,689 6,772 0 6,772 0 (54,635) 29,241 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% 32.5% 32.5% 7.7% 0.0% -7.7% 0.0% -61.9% 33.1% | 8,531 0 0 1,406 9,937 20,467 27,118 27,118 5,777 0 5,777 0 (12,428) 27,639 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 6.9% 0.0% 6.9% 0.0% -14.9% 33.1% | 0 0 0 0 0 0 0 (6,759) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 12,585 (625) 3,476 0 15,436 (19,174) 28,689 28,689 28,689 6,772 0 (54,635) 29,241 0 (660) (660) | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% -21.7% -21.5% 32.5% -21.7% -0.0% -7.7% 0.0% -61.9% 33.1% -0.0% -0.7% | 8,531 0 0 1,406 9,937 20,467 27,118 27,118 5,777 0 5,777 0 (12,428) 27,639 0 (51) (51) | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 6.9% 0.0% 6.9% 0.0% -14.9% 33.1% 0.0% -0.1% -0.1% | 0 0 0 0 0 0 0 (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | 12,585 (625) 3,476 0 15,436 (13,174) 28,689 28,689 6,772 0 6,772 0 (54,635) 29,241 | 14.2% -0.7% 3.9% 0.0% 17.5% -21.7% -21.7% -21.5% 32.5% -21.7% -0.0% -7.7% 0.0% -61.9% 33.1% -0.0% -0.7% | 8,531 0 0 1,406 9,937 20,467 27,118 27,118 5,777 0 5,777 0 (12,428) 27,639 | 10.2% 0.0% 0.0% 1.7% 11.9% 24.5% 32.5% 32.5% 6.9% 0.0% 6.9% 0.0% -14.9% 33.1% | 0 0 0 0 0 0 (6,756) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |

2020

| WON Za | | | | | | |
|---|----------|---------|-------------|---------|-------------|---------|
| · | GRB | C 🙀 | Hopcat East | - 2009 | Hopcat Broa | |
| | P6-20 | 20 | P6-20 | 20 | P6-20 | 20 |
| | Actua | als . | Actua | ls | Actua | ls |
| Restaurant Sales | Value | % of NR | Value | % of NR | Value | % of NR |
| Sales - Food | 14,672 | 53.8% | 76,016 | 73.9% | 34,207 | 75.6% |
| Sales - Pood Sales - Beer | 11,304 | 41.4% | 19,100 | 18.6% | 7,493 | 16.6% |
| i de la companya de | • | | | 90000 | | 900 |
| Sales - Brewed Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Sales - Wine/Liquor | 2,575 | 9.4% | 4,238 | 4.1% | 1,159 | 2.6% |
| Sales - Beverages | 228 | 0.8% | 1,376 | 1.3% | 458 | 1.0% |
| Sales - Rental | 0 | 0.0% | 0 | 0.0% | . 0 | 0.0% |
| Sales - Retail | 72 | 0.3% | 131 | 0.1% | 0 | 0.0% |
| Sales - Gaming | 0 | 0.0% | 0 | 0.0% | ō | 0.0% |
| • | U | | 4.228 | 4.1% | _ | 7.3% |
| Sales - Loyalty | - | 0.0% | | | 3,315 | |
| Gross Restaurant Sales | 28,851 | 105.8% | 105,089 | 102.1% | 46,632 | 103.0% |
| Less: Discount and Comps | | | | 1.4 | | |
| Discount (Comps):44002 · Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comp) GRBC Draft | ō | 0.0% | ō | 0.0% | ō | 0.0% |
| | Ö | 0.0% | Ö | 0.0% | ő | 0.0% |
| Discount (Comps):44003 · Wine | | | | | | |
| Discount (Comps):44004 Liquor | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44005 · N/A Beverage | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44001 · Food | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44009 · Retail | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount Guest Comp | ő | 0.0% | ő | 0.0% | Ö | 0.0% |
| | | | | | | 00000 |
| Loyalty Expense | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44008 · Gift Card Discount | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Beer | 0 | 0.0% | . 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) - Brewed Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Liquor | ō | 0.0% | ō | 0.0% | ō | 0.0% |
| | | | | 8000 | 8 | |
| Discount (Promo) · Food | 0 | 0.0% | . 0 | 0.0% | . 0 | 0.0% |
| Less: Discount and Comps | (1,576) | -5.8% | (2,198) | -2.1% | (1,366) | -3.0% |
| Net Restaurant Sales | 27,275 | 100.0% | 102,891 | 100.0% | 45,266 | 100.0% |
| | | | | | | |
| Cost of Sales | | | | 1 | | |
| Cost of Sales - Pork | 553 | 2.0% | 1 161 | 1.1% | 420 | 0.9% |
| | | | 1,164 | | 8 | |
| Cost of Sales - Beef/Other Meat Cost | 616 | 2.3% | 1,926 | 1.9% | 1,027 | 2.3% |
| Cost of Sales - Fish | 10 | 0.0% | 40 | 0.0% | 241 | 0.5% |
| Costs of Sales - Poultry | 457 | 1.7% | 1,726 | 1.7% | 1,190 | 2.6% |
| Cost of Sales - Produce | 260 | 1.0% | 1,753 | 1.7% | 875 | 1.9% |
| Cost of Sales - Dairy Cost | 757 | 2.8% | 3,203 | 3.1% | 1,343 | 3.0% |
| | | | | | | 20000 |
| Cost of Sales - Bakery | 215 | 0.8% | 1,005 | 1.0% | 784 | 1.7% |
| Cost of Sales - Grocery | (623) | -2.3% | 4,548 | 4.4% | 1,398 | 3.1% |
| Cost of Sales - Potato Cost | 329 | 1.2% | 1,878 | 1.8% | 833 | 1.8% |
| Cost of Sales - Beer | (85) | -0.3% | 9,750 | 9.5% | 7,980 | 17.6% |
| Cost of Sales - Brewed Beer | (19,330) | -70.9% | 0 | 0.0% | 0 | 0.0% |
| | | | | | | |
| Cost of Sales - Wine/Liquor | (3,150) | -11.5% | 434 | 0.4% | (961) | -2.1% |
| Cost of Sales - Beverages | 589 | 2.2% | 685 | 0.7% | 192 | 0.4% |
| Cost of Sales - Retail | (660) | -2.4% | 1 | 0.0% | 0 | 0.0% |
| Total Cost of Sales | (20,062) | -73.6% | 28,113 | 27.3% | 15,322 | 33.8% |
| | ., | | | | | |
| Total Labor | | | | | | |
| | | | ** | | | |
| Restaurant Labor | | | | | | |
| Wages - Salary | 11,132 | 40.8% | 12,374 | 12.0% | 12,585 | 27.8% |
| Wages - Hourly | 11,789 | 43.2% | 18,308 | 17.8% | 7,589 | 16.8% |
| Wages - Bonuses | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Total Wages | 22,921 | 84.0% | 30,682 | 29.8% | 20,174 | 44.6% |
| rotal trages | 22,324 | 04.078 | 30,002 | 2.3.070 | 20,174 | 44.070 |
| Toyon 9 Donofit | | | | | | |
| Taxes & Benefits | | | | | | |
| Payroll Taxes | 2,361 | 8.7% | 3,897 | 3.8% | 1,846 | 4.1% |
| Employee Benefits - Health | 3,979 | 14.6% | 1,646 | 1.6% | 2,565 | 5.7% |
| Employee Benefits - House Accounts | 0 | 0.0% | 0 | 0.0% | -,0 | 0.0% |
| Employee Benefits - Vacation | 988 | | 740 | 2.070 | 1,161 | 2.6% |
| Employee Benefits - Warkers Comp | | O En | | 0.40/ | | 8992 |
| | 126 | 0.5% | 89 | 0.1% | 35 | 0.1% |
| Total Taxes & Benefits | 7,454 | 27.3% | 6,372 | 6.2% | 5,607 | 12.4% |
| Total Labor | 30,375 | 111.4% | 37,054 | 36.0% | 25,781 | 57.0% |
| | | | | | | |
| Restaurant Operating Expenses | | | | | | |
| | | | | | | |
| Controllable Expenses | _ | | | | | |
| Advertising & Marketing | 625 | 2.3% | 87 | 0.1% | 87 | 0.2% |
| Cash Over/Short | (14) | -0.1% | (719) | -0.7% | 121 | 0.3% |
| Education and Training | ` ó | 0.0% | ```ó | 0.0% | 0 | 0.0% |
| Employee Incentives | 0 | 0.0% | Ö | 0.0% | Ö | 0.0% |
| Janitorial | 2,972 | 10.9% | 683 | 0.7% | 0 | |
| Jai III Ji lai | 2,312 | 10.5% | 003 | U. 1 70 | U | 0.0% |

2020

| | GRI | 2000 | Hopcat East | - 2000 | Hopcat Bro | |
|--|---|---|---|---|--|--|
| | P6-2 | | P6-20 | 20 | P6-2 | 020 |
| | Actu | als | Actua | ls | Actu | ıals |
| Outside Services | 1,323 | 4.9% | 698 | 0.7% | 2,275 | 5.0% |
| Repairs & Maintenance | 2,026 | 7.4% | 1,580 | 1.5% | 277 | 0.6% |
| Supplies | 7,605 | 27.9% | 13,468 | 13.1% | 7,068 | 15.6% |
| Travel | 0 | 0.0% | 950 | 0.9% | 0,000 | 0.0% |
| Total Controllable Expenses | 14,537 | 53.3% | | F100 | | |
| Total Controllable Expenses | 14,337 | 33.3% | 16,747 | 16.3% | 9,828 | 21.7% |
| Profit After Controllable Expenses | 2,425 | 8.9% | 20,977 | 20.4% | (5,665) | -12.5% |
| Non-Controllable Expenses | | | | * | | |
| Bank Service Charges | 68 | 0.00/ | 00 | 0.40 | | |
| Business Taxes | | 0.2% | 68 | 0.1% | 68 | 0.2% |
| | 689 | 2.5% | 1,982 | 1.9% | 1,064 | 2.4% |
| Charitable Contributions | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Equipment Rentals | (100) | -0.4% | 1,220 | 1.2% | 2,899 | 6.4% |
| Food Research | 0 | 0.0% | 0 . | 0.0% | 0 | 0.0% |
| Gift Card Discount | 0 | 0.0% | 759 | 0.7% | 56 | 0.1% |
| Insurance | 734 | 2.7% | 1,818 | 1.8% | 1,971 | 4.4% |
| Legal Fees | 0 | 0.0% | Ó | 0.0% | 0 | 0.0% |
| Licenses & Permits | 177 | 0.7% | 182 | 0.2% | 88 | 0.2% |
| Meals & Entertainment | .,, | 0.0% | 0 | 0.0% | 00 | |
| Merchant Account Fees | 28 | 0.0 % | 46 | 33/3005 | | 0.0% |
| Music, Cable, Internet | | | | 0.0% | 46 | 0.1% |
| Processing Fees | 1,798 | 6.6% | 2,092 | 2.0% | 1,960 | 4.3% |
| | 213 | 0.8% | 1,127 | 1.1% | 1,423 | 3.1% |
| Professional Fees | . 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Recruiting Fees | 0 | 0.0% | 0 | 0.0% | 0 . | 0.0% |
| Storage | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Telephone | 649 | 2.4% | 673 | 0.7% | 432 | 1.0% |
| Utilities | (2,022) | -7.4% | 1,726 | 1.7% | 812 | 1.8% |
| Total Non-Controllable Expenses | 2,234 | 8.2% | 11,693 | 11.4% | 10,819 | 23.9% |
| - | - , | | | | 10,013 | 25.576 |
| Total Restaurant Operating Expenses | 16,771 | 61.5% | 28,440 | 27.6% | 20.647 | 45.6% |
| | | | | 27.090 | 20,047 | 43.0% |
| | | | | 27.070 | 20,042 | 43.0% |
| Restaurant Occupancy Costs | | | | | | |
| Restaurant Occupancy Costs Rent - Building | 13,064 | 47.9% | 13,158 | 12.8% | 26,769 | 59.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other | 13,064 (828) | 47.9% -3.0% | | | | |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses | 13,064 | 47.9% | 13,158 | 12.8% | 26,769 | 59.1% -9.7% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes | 13,064 (828) | 47.9% -3.0% | 13,158 0 | 12.8% 0.0% | 26,769 (4,409) | 59.1% -9.7% 12.2% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses | 13,064 (828) 5,277 | 47.9% -3.0% 19.3% 0.0% | 13,158 0 3,596 | 12.8% 0.0% 3.5% | 26,769 (4,409) 5,515 | 59.1% -9.7% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes | 13,064 (828) 5,277 0 17,513 | 47.9% -3.0% 19.3% 0.0% | 13,158 0 3,596 0 | 12.8% 0.0% 3.5% 0.0% 16.3% | 26,769 (4,409) 5,515 0 | 59.1% -9.7% 12.2% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin | 13,064 (828) 5,277 0 17,513 | 47.9% -3.0% 19.3% 0.0% | 13,158 0 3,596 0 | 12.8% 0.0% 3.5% 0.0% 16.3% | 26,769 (4,409) 5,515 0 | 59.1% -9.7% 12.2% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses | 13,064 (828) 5,277 0 17,513 | 47.9% -3.0% 19.3% 0.0% 64.2% | 13,158 0 3,596 0 16,754 | 12.8% 0.0% 3.5% 0.0% 16.3% | 26,769 (4,409) 5,515 0 | 59.1% -9.7% 12.2% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation | 13,064 (828) 5,277 0 17,513 (17,322) | 47.9% -3.0% 19.3% 0.0% 64.2% | 13,158 0 3,596 0 | 12.8% 0.0% 3.5% 0.0% 16.3% | 26,769 (4,409) 5,515 0 | 59.1% -9.7% 12.2% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses | 13,064 (828) 5,277 0 17,513 | 47.9% -3.0% 19.3% 0.0% 64.2% | 13,158 0 3,596 0 16,754 | 12.8% 0.0% 3.5% 0.0% 16.3% | 26,769 (4,409) 5,515 0 27,875 (44,359) | 59.1% -9.7% 12.2% 0.0% 61.6% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses | 13,064 (828) 5,277 0 17,513 (17,322) | 47.9% -3.0% 19.3% 0.0% 64.2% | 13,158 0 3,596 0 .16,754 (7,470) | 12.8% 0.0% 3.5% 0.0% 16.3% | 26,769 (4,409) 5,515 0 27,875 (44,359) | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 | 47.9% -3.0% 19.3% 0.0% 54.2% -63.5% 32.5% | 13,158 0 3,596 0 .16,754 (7,470) | 12.8% 0.0% 3.5% 0.0% 16.3% | 26,769 (4,409) 5,515 0 27,875 (44,359) | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 | 47.9% -3.0% 19.3% 0.0% 64.2% | 13,158 0 3,596 0 .16,754 (7,470) | 12.8% 0.0% 3.5% 0.0% 16.3% | 26,769 (4,409) 5,515 0 27,875 (44,359) | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 | 47.9% -3.0% 19.3% 0.0% 54.2% -63.5% 32.5% | 13,158 0 3,596 0 16,754 (7,470) | 12.8% 0.0% 3.5% 0.0% 16.3% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 52.6% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 | 47.9% -3.0% 19.3% 0.0% 54.2% -63.5% 32.5% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 | 12.8% 0.0% 3.5% 0.0% 16.3% -7.3% 32.5% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 23,810 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 | 47.9% -3.0% 19.3% 0.0% 64.2% 563.5% 32.5% 99.2% 1.0% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 | 12.8% 0.0% 3.5% 0.0% 16.3% -7.3% 32.5% 32.5% 19.5% 0.0% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 14,702 23,810 0 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 52.6% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 | 47.9% -3.0% 19.3% 0.0% 64.2% 53.5% 32.5% 32.5% 1.0% 100.2% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 20,067 | 12.8% 0.0% 3.5% 0.0% 16.3% 7.3% 32.5% 32.5% 19.5% 0.0% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 14,702 23,810 0 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 52.6% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 | 47.9% -3.0% 19.3% 0.0% 64.2% -63.5% 32.5% 32.5% 1.0% 100.2% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 20,067 | 12.8% 0.0% 3.5% 0.0% 16.3% -7.3% 32.5% 32.5% 0.0% 19.5% 0.0% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 23,810 0 23,810 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 0.0% 52.6% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 0 0 (53,515) | 47.9% -3.0% 19.3% 0.0% 64.2% -63.5% 32.5% 32.5% 1.0% 100.2% 0.0% -196.2% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 20,067 | 12.8% 0.0% 3.5% 0.0% 16.3% 32.5% 32.5% 19.5% 0.0% 19.5% 0.0% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 14,702 23,810 0 23,810 0 0 (82,871) | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 52.6% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 | 47.9% -3.0% 19.3% 0.0% 64.2% -63.5% 32.5% 32.5% 1.0% 100.2% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 20,067 | 12.8% 0.0% 3.5% 0.0% 16.3% -7.3% 32.5% 32.5% 0.0% 19.5% 0.0% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 23,810 0 23,810 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 0.0% 52.6% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 0 0 (53,515) 9,029 | 47.9% -3.0% 19.3% 0.0% 64.2% -63.5% 32.5% 32.5% 1.0% 1.0% -1.0% -1.0% -1.0% 33.1% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 20,067 | 12.8% 0.0% 3.5% 0.0% 16.3% 7.3% 32.5% 32.5% 19.5% 0.0% 0.0% 0.0% 59.2% 33.1% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 14,702 23,810 0 23,810 0 0 (82,871) | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 52.6% 0.0% 52.6% 0.0% -183.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 0 0 (53,515) | 47.9% -3.0% 19.3% 0.0% 64.2% -63.5% 32.5% 32.5% 1.0% 100.2% 0.0% -196.2% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 20,067 | 12.8% 0.0% 3.5% 0.0% 16.3% 7.3% 32.5% 32.5% 19.5% 0.0% 0.0% 0.0% 59.2% 33.1% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 14,702 23,810 0 23,810 0 (82,871) 14,984 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 52.6% 0.0% 52.6% 0.0% -183.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 0 0 (53,515) 9,029 | 47.9% -3.0% 19.3% 0.0% 64.2% -63.5% 32.5% 32.5% 1.0% 1.0% -1.0% -1.0% -1.0% 33.1% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 20,067 0 (60,954) 34,060 | 12.8% 0.0% 3.5% 0.0% 16.3% 7.3% 32.5% 32.5% 19.5% 0.0% 19.5% 0.0% 59.2% 33.1% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 14,702 23,810 0 23,810 0 (82,871) 14,984 0 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 52.6% 0.0% 52.6% 0.0% -183.1% 33.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 0 0 (53,515) 9,029 | 47.9% -3.0% 19.3% 0.0% 54.2% -63.5% 32.5% 32.5% 1.0% 1.00.2% 0.0% -196.2% 33.1% 0.0% 0.3% | 13,158 0 3,596 0 16,754 (7,470) 33,418 20,067 0 20,067 0 (60,954) 34,060 0 669 | 12.8% 0.0% 3.5% 0.0% 16.3% 7.3% 32.5% 32.5% 19.5% 0.0% 19.5% 0.0% 59.2% 33.1% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 23,810 0 23,810 0 (82,871) 14,984 0 229 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 0.0% 52.6% 0.0% -183.1% 33.1% 0.0% 0.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 0 (53,515) 9,029 0 79 79 | 47.9% -3.0% 19.3% 0.0% 64.2% 563.5% 32.5% 32.5% 1.0% 1.00.2% 0.0% -196.2% 33.1% 0.0% 0.3% 0.3% 0.3% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 20,067 0 (60,954) 34,060 | 12.8% 0.0% 3.5% 0.0% 16.3% 7.3% 32.5% 32.5% 19.5% 0.0% 19.5% 0.0% 59.2% 33.1% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 14,702 23,810 0 23,810 0 (82,871) 14,984 0 | 59.1% -9.7% 12.2% 0.0% 61.6% 98.0% 32.5% 32.5% 52.6% 0.0% 52.6% 0.0% -183.1% 33.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 0 0 (53,515) 9,029 0 79 | 47.9% -3.0% 19.3% 0.0% 64.2% 563.5% 32.5% 32.5% 1.0% 1.00.2% 0.0% -196.2% 33.1% 0.0% 0.3% 0.3% 0.3% | 13,158 0 3,596 0 16,754 (7,470) 33,418 20,067 0 20,067 0 (60,954) 34,060 0 669 | 12.8% 0.0% 3.5% 0.0% 16.3% 13.5% 32.5% 32.5% 19.5% 0.0% 0.0% -59.2% 33.1% 0.0% 0.7% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 23,810 0 23,810 0 (82,871) 14,984 0 229 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 0.0% 52.6% 0.0% -183.1% 33.1% 0.0% 0.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 13,064 (828) 5,277 0 17,513 (17,322) 8,859 8,859 27,055 280 27,335 0 (53,515) 9,029 0 79 79 | 47.9% -3.0% 19.3% 0.0% 64.2% 563.5% 32.5% 32.5% 1.0% 1.00.2% 0.0% -196.2% 33.1% 0.0% 0.3% 0.3% 0.3% | 13,158 0 3,596 0 16,754 (7,470) 33,418 33,418 20,067 0 20,067 0 (60,954) 34,060 0 669 669 | 12.8% 0.0% 3.5% 0.0% 16.3% 13.5% 32.5% 32.5% 19.5% 0.0% 0.0% -59.2% 33.1% 0.0% 0.7% | 26,769 (4,409) 5,515 0 27,875 (44,359) 14,702 14,702 23,810 0 23,810 0 (82,871) 14,984 0 229 229 | 59.1% -9.7% 12.2% 0.0% 61.6% -98.0% 32.5% 32.5% 52.6% 0.0% 52.6% 0.0% -183.1% 0.0% 0.5% 0.5% |

| · | Hopcat D | 20 | Hopcat An P6-20 | 20 | Hopcat Ma P6-202 | 20 |
|---|------------------|----------------|--------------------|--------------|---------------------|--------------|
| Restaurant Sales | Actua | 3254 | Actua | **** | Actua | |
| Sales - Food | Value | % of NR | Value | % of NR | | % of NR |
| Sales - Beer | 76,899 11,516 | 80.7% 12.1% | 75,543 | 76.1% | 0 | 0.0% |
| Sales - Brewed Beer | 0 11,516 | 0.0% | 17,930 0 | 18.1% | 0 | 0.0% |
| Sales - Wine/Liquor | 3,961 | 4.2% | 4,073 | 0.0% 4.1% | 0 0 | 0.0% |
| Sales - Beverages | 1,604 | 1.7% | 2,460 | 2.5% | 0 | 0.0% |
| Sales - Rental | 0 | 0.0% | 2,460 | 0.0% | 0 | 0.0% |
| Sales - Retail | 0 | 0.0% | 74 | 0.0% | . 0 | 0.0% |
| Sales - Gaming | ő | 0.0% | 0 | 0.1% | 0 | 0.0% |
| Sales - Loyalty | 4,756 | 5.0% | 1,658 | 1.7% | U | 0.0% |
| Gross Restaurant Sales | 98,736 | 103.6% | 101,738 | 102.6% | - 0 | 0.0% |
| Less: Discount and Comps | 20,730 | 103.076 | 101,756 | 102.6% | U | 0.0% |
| Discount (Comps):44002 · Beer | 0 | 0.0% | 0 | 0.004 | • | |
| Discount (Comp) GRBC Draft | 0 | | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44003 · Wine | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44004 · Liquor | _ | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44005 · N/A Beverage | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44001 · Food | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44009 · Retail | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount Guest Comp | 0 | 0.0% | . 0 | 0.0% | 0 | 0.0% |
| Loyalty Expense | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44008 · Gift Card Discount | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Brewed Beer | 0 | 0.0% | .0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Liquor | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Food | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Less: Discount and Comps | (3,443) | -3.6% | (2,532) | -2.6% | 0 | 0.0% |
| Net Restaurant Sales | 95,293 | 100.0% | 99,206 | 100.0% | 0 | 0.0% |
| | | | | | | |
| Cost of Sales | | 4 | | | | |
| Cost of Sales - Pork | 964 | 1.0% | 811 | 0.8% | 0 | 0.0% |
| Cost of Sales - Beef/Other Meat Cost | 2,008 | 2.1% | 2,239 | 2.3% | 0 | 0.0% |
| Cost of Sales - Fish | 525 | 0.6% | 446 | 0.4% | 0 | 0.0% |
| Costs of Sales - Poultry | 2,783 | 2.9% | 1,878 | 1.9% | 0 | 0.0% |
| Cost of Sales - Produce | 2,251 | 2.4% | 1,726 | 1.7% | 0 | 0.0% |
| Cost of Sales - Dairy Cost | 2,915 | 3.1% | 1,670 | 1.7% | 0 | 0.0% |
| Cost of Sales - Bakery | 1,367 | 1.4% | 1,304 | 1.3% | 0 | 0.0% |
| Cost of Sales - Grocery | 3,571 | 3.7% | 3,759 | 3.8% | 0 | 0.0% |
| Cost of Sales - Potato Cost | 2,036 | 2.1% | 2,153 | 2.2% | 0 | 0.0% |
| Cost of Sales - Beer | 6,743 | 7.1% | 12,663 | 12.8% | (294) | 0.0% |
| Cost of Sales - Brewed Beer | 0 | 0.0% | 189 | 0.2% | Ò | 0.0% |
| Cost of Sales - Wine/Liquor | (6,005) | -6.3% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Beverages | 835 | 0.9% | 703 | 0.7% | 0 | 0.0% |
| Cost of Sales - Retail | 288 | 0.3% | (227) | -0.2% | 0 | 0.0% |
| Total Cost of Sales | 20,281 | 21.3% | 29,314 | 29.5% | (294) | |
| | | | | | | |
| Total Labor | | - | | | | |
| Restaurant Labor | | | | | | |
| Wages - Salary | 11,184 | 11.7% | 14,484 | 14.6% | 0 | 0.0% |
| Wages - Hourly | 22,725 | 23.8% | 18,835 | 19.0% | Ö | 0.0% |
| Wages - Bonuses | . 0 | 0.0% | 0 | 0.0% | ō | 0.0% |
| Total Wages | 33,909 | 35.6% | 33,319 | 33.6% | 0 | 0.0% |
| | - | | | | • | 3.070 |
| Taxes & Benefits | | | | | | |
| Payroll Taxes | 3,649 | 3.8% | 4,018 | 4.1% | 0 | 0.0% |
| Employee Benefits - Health | 3,596 | 3.8% | 1,467 | 1.5% | 0 | 0.0% |
| Employee Benefits - House Accounts | 0,000 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Employee Benefits - Vacation | 704 | 0.7% | 1,285 | 1.3% | 0 | 0.0% |
| Employee Benefits - Workers Comp | 101 | 0.1% | 82 | 0.1% | 0 | |
| Total Taxes & Benefits | 8,050 | 8.4% | 6,852 | 6.9% | 0 | 0.0% 0.0% |
| Total Labor | 41,959 | 44.0% | 40,171 | 40.5% | 0 | 0.0% |
| | | | 4,4,4 | | U | J.U70 |
| Restaurant Operating Expenses | | | | | | |
| Controllable Expenses | | | | | | |
| Advertising & Marketing | 07. | 0.19/ | 07 | 0.484 | | 0.00 |
| Cash Over/Short | 87 (420) | 0.1% | 87 | 0.1% | 87 | 0.0% |
| Education and Training | (420) | -0.4% | (921) | -0.9% | 0 | 0.0% |
| Employee Incentives | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Janitorial | 0 | 0.0% | 1 690 | 0.0% | 0 | 0.0% |
| Caritoria: | 0 | 0.0% | 1,680 | 1.7% | 0 | 0.0% |

| | Hopcat De | etroit | Hopcat Ann | n Arbor | Hopcat Ma | dison |
|---|--|---|---|---|--|--|
| | P6-202 | 20 | P6-202 | 20 | P6-202 | 0 |
| | Actua | ls | Actua | ls | Actual | s |
| Outside Services | 3.709 | 3.9% | 1,621 | 1.6% | 1,156 | 0.0% |
| Repairs & Maintenance | 2,905 | 3.0% | 3,540 | 3.6% | 195 | 0.0% |
| Supplies | 10,570 | 11.1% | 11,415 | 11.5% | 680 | 0.0% |
| Travel | | | 0 | | 0 | |
| | 0 | 0.0% | | 0.0% | | 0.0% |
| Total Controllable Expenses | 16,851 | 17.7% | 17,422 | 17.6% | 2,118 | 0.0% |
| Profit After Controllable Expenses | 16,202 | 17.0% | 12,299 | 12.4% | (1,824) | 0.0% |
| Non-Controllable Expenses | | | | | | |
| Bank Service Charges | 67 | 0.1% | 68 | 0.1% | 68 | 0.0% |
| Business Taxes | 2,518 | 2.6% | 2,659 | 2.7% | 2,272 | 0.0% |
| Charitable Contributions | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Equipment Rentals | 830 | 0.9% | 678 | 0.7% | 327 | 0.0% |
| Food Research | 0 | 0.0% | 0,0 | 0.0% | 0 | 0.0% |
| Gift Card Discount | 1,477 | 960000 | _ | | 281 | |
| | | 1.5% | 1,522 | 1.5% | ŧ. | 0.0% |
| Insurance | 2,124 | 2.2% | 1,819 | 1.8% | 376 | 0.0% |
| Legal Fees | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Licenses & Permits | 284 | 0.3% | 140 | 0.1% | 0 | 0.0% |
| Meals & Entertainment | 0 | 0.0% | 41 | 0.0% | 0 | 0.0% |
| Merchant Account Fees | 45 | 0.0% | 45 | 0.0% | 45 | 0.0% |
| Music, Cable, Internet | 2,187 | 2.3% | 1,716 | 1.7% | 952 | 0.0% |
| Processing Fees | 2,787 | 2.9% | 1,882 | 1.9% | 0 | 0.0% |
| Professional Fees | 2,1.51 | 0.0% | 0 | 0.0% | ő | 0.0% |
| Recruiting Fees | ő | 0.0% | . 0 | 0.0% | 0 | 0.0% |
| • | 0 | 0.0% | 0 | 90000 | - | |
| Storage | | | | 0.0% | 350 | 0.0% |
| Telephone | 93 | 0.1% | 185 | 0.2% | 363 | 0.0% |
| Utilities | 2,932 | 3.1% | 6,893 | 6.9% | (1,733) | 0.0% |
| Total Non-Controllable Expenses | 15,344 | 16.1% | 17,648 | 17.8% | 3,301 | 0.0% |
| Total Restaurant Operating Expenses | 32,195 | 33.8% | 35,070 | 35.4% | 5,419 | 0.0% |
| B - 4 | | | | | | § |
| Restaurant Occupancy Costs | | | | | | |
| | 23.797 | 25.0% | 23 026 | 23.2% | 17 686 | 0.0% |
| Rent - Building | 23,797 (6,667) | 25.0% - 7 .0% | 23,026 (1.133) | 23.2% -1.1% | 17,686 (1,693) | 0.0% |
| Rent - Building Rent - Other | (6,667) | -7.0% | (1,133) | -1.1% | (1,693) | 0.0% |
| Rent - Building Rent - Other CAM Expenses | (6,667) 0 | -7.0% 0.0% | • | -1.1% 5.7% | (1,693) 6,463 | 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes | (6,667) 0 2,117 | -7.0% 0.0% 2.2% | (1,133) 5,651 0 | -1.1% 5.7% 0.0% | (1,693) 6,463 0 | 0.0% 0.0% <u>0.0%</u> |
| Rent - Building Rent - Other CAM Expenses | (6,667) 0 | -7.0% 0.0% | (1,133) 5,651 0 | -1.1% 5.7% | (1,693) 6,463 0 | 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes | (6,667) 0 2,117 | -7.0% 0.0% 2.2% | (1,133) 5,651 0 | -1.1% 5.7% 0.0% 27.8% | (1,693) 6,463 0 | 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs | (6,667) 0 2,117 19,248 | -7.0% 0.0% 2.2% 20.2% | (1,133) 5,651 0 27,543 | -1.1% 5.7% 0.0% 27.8% | (1,693) 6,463 0 22,455 | 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin | (6,667) 0 2,117 19,248 | -7.0% 0.0% 2.2% 20.2% | (1,133) 5,651 0 27,543 | -1.1% 5.7% 0.0% 27.8% | (1,693) 6,463 0 22,455 | 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses | (6,667) 0 2,117 19,248 (18,390) | -7.0% 0.0% 2.2% 20:2% -19.3% | (1,133) 5,651 0 27,543 (32,892) | -1.1% 5.7% 0.0% 27.8% -33.2% | (1,693) 6,463 0 22,455 (27,580) | 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses | (6,667) 0 2,117 19,248 (18,390) | -7.0% 0.0% 2.2% 20:2% -19.3% | (1,133) 5,651 0 27,543 (32,892) | -1.1% 5.7% 0.0% 27.8% -33,2% | (1,693) 6,463 0 22;455 (27,580) | 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization | (6,667) 0 2,117 19,228 (18,390) 30,950 30,950 | -7.0% 0.0% 2.2% 30.2% -19.3% 32.5% | (1,133) 5,651 0 27,543 (32,892) 32,221 52,221 | -1.1% 5.7% 0.0% 27.8% -33.2% 32.5% | (1,693) 6,463 0 22,455 (27,580) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | (6,667) 0 2,117 19,248 (18,390) 30,950 30,950 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 | -1.1% 5.7% 0.0% 27.8% -33.2% 32.5% 32.5% | (1,693) 6,463 0 22,455 (27,580) 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization | (6,667) 0 2,117 19,248 (18,390) 30,950 30,950 42,570 0 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 44.7% 0.0% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 | -1.1% 5.7% 0.0% -27.8% -33.2% 32.5% 21.9% 0.0% | (1,693) 6,463 0 22,455 (27,580) 0 0 32,205 1,368 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | (6,667) 0 2,117 19,248 (18,390) 30,950 30,950 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 | -1.1% 5.7% 0.0% 27.8% -33.2% 32.5% 32.5% | (1,693) 6,463 0 22,455 (27,580) 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization | (6,667) 0 2,117 19,248 (18,390) 30,950 30,950 42,570 0 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 44.7% 0.0% | (1,133) 5,651 0 27,543 (32,852) 32,221 52,221 21,758 | -1.1% 5.7% 0.0% -27.8% -33.2% -32.5% -32.5% -21.9% 0.0% -21.9% | (1,693) 6,463 0 22,455 (27,580) 0 0 32,205 1,368 33,573 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Duilding Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses | (6,667) 0 2,117 19,248 (18,390) 30,950 30,950 42,570 0 42,570 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 44.7% 0.0% 44.7% | (1,133) 5,651 0 27,543 (32,892) 32,221 52,221 | -1.1% 5.7% 0.0% 27.8% -33.2% -32.5% -32.5% -21.9% 0.0% -21.9% 0.0% | (1,693) 6,463 0 22,455 (27,580) 0 32,205 1,368 33,573 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges | (6,667) 0 2,117 49,248 (18,390) 30,950 30,950 42,570 0 42,578 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 44.7% 0.0% 44.7% 0.0% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 21,758 0 21,758 | -1.1% 5.7% 0.0% 27.8% -33.2% 32.5% 32.5% 21.9% 0.0% 0.0% | (1,693) 6,463 0 22,455 (27,580) 0 0 32,205 1,368 33,573 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations | (6,667) 0 2,117 19,248 (18,390) 30,950 30,950 0 42,570 0 (91,909) | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 44.7% 0.0% 44.7% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 21,758 0 21,758 | -1.1% 5.7% 0.0% 27.8% -33.2% 32.5% 32.5% 21.9% 0.0% -0.0% -87.6% | (1,693) 6,463 0 22,455 (27,580) 0 32,205 1,368 33,573 0 0 (61,154) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense | (6,667) 0 2,117 49,248 (18,390) 30,950 30,950 42,570 0 42,578 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 44.7% 0.0% 44.7% 0.0% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 21,758 0 21,758 | -1.1% 5.7% 0.0% 27.8% -33.2% 32.5% 32.5% 21.9% 0.0% 0.0% | (1,693) 6,463 0 22,455 (27,580) 0 0 32,205 1,368 33,573 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income | (6,667) 0 2,117 19,248 (18,390) 30,950 30,950 0 42,570 0 42,570 0 (91,909) 31,545 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 32.5% 0.0% 44.7% 0.0% -96.4% 33.1% | (1,133) 5,651 0 27,543 (32,892) 32,221 52,221 21,758 0 (86,871) 32,840 | -1.1% 5.7% 0.0% 27.8% 33.2% 32.5% 21.9% 0.0% 21.9% 0.0% -87.6% 33.1% | (1,693) 6,463 0 22,455 (27,580) 0 32,205 1,368 33,573 0 0 (61,154) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | (6,667) 0 2,117 19,248 (18,390) 30,950 30,950 42,570 0 42,570 0 (91,909) 31,545 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 44.7% 0.0% 44.7% 0.0% -96.4% 33.1% 0.0% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 21,758 0 0 (86,871) 32,840 0 | -1.1% 5.7% 0.0% 27.8% -33.2% 32.5% 32.5% 21.9% 0.0% -87.6% 33.1% 0.0% | (1,693) 6,463 0 22,455 (27,580) 0 32,205 1,368 33,573 0 0 (61,154) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | (6,667) 0 2,117 49,248 (18,390) 30,950 30,950 42,570 0 42,579 0 (91,909) 31,545 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 44.7% 0.0% 44.7% 0.0% -96.4% 33.1% 0.0% 0.6% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 21,758 0 21,758 0 (86,871) 32,840 0 535 | -1.1% 5.7% 0.0% 27.8% -33.2% 32.5% 32.5% 0.0% 0.0% -87.6% 33.1% 0.0% 0.0% | (1,693) 6,463 0 22,455 (27,580) 0 0 32,205 1,368 33,573 0 (61,154) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | (6,667) 0 2,117 19,248 (18,390) 30,950 30,950 42,570 0 42,570 0 (91,909) 31,545 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 44.7% 0.0% 44.7% 0.0% -96.4% 33.1% 0.0% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 21,758 0 0 (86,871) 32,840 0 | -1.1% 5.7% 0.0% 27.8% -33.2% 32.5% 32.5% 21.9% 0.0% -87.6% 33.1% 0.0% | (1,693) 6,463 0 22,455 (27,580) 0 32,205 1,368 33,573 0 0 (61,154) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | (6,667) 0 2,117 19,248 (18,390) 30,950 42,570 0 42,570 0 (91,909) 31,545 0 584 584 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 32.5% 0.0% 44.7% 0.0% -96.4% 33.1% 0.6% 0.6% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 21,758 0 (86,871) 32,840 0 535 535 | -1.1% 5.7% 0.0% 27.8% 33.2% 32.5% 21.9% 0.0% 21.9% 0.0% -87.6% 33.1% 0.0% 0.5% 0.5% | (1,693) 6,463 0 22,455 (27,580) 0 0 0 32,205 1,368 33,573 0 (61,154) 0 0 229 229 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | (6,667) 0 2,117 49,248 (18,390) 30,950 30,950 42,570 0 42,579 0 (91,909) 31,545 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 32.5% 0.0% 44.7% 0.0% -96.4% 33.1% 0.6% 0.6% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 21,758 0 21,758 0 (86,871) 32,840 0 535 | -1.1% 5.7% 0.0% 27.8% 33.2% 32.5% 21.9% 0.0% 21.9% 0.0% -87.6% 33.1% 0.0% 0.5% 0.5% | (1,693) 6,463 0 22,455 (27,580) 0 0 32,205 1,368 33,573 0 (61,154) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | (6,667) 0 2,117 19,248 (18,390) 30,950 42,570 0 42,570 0 (91,909) 31,545 0 584 584 | -7.0% 0.0% 2.2% 20.2% -19.3% 32.5% 32.5% 32.5% 0.0% 44.7% 0.0% -96.4% 33.1% 0.6% 0.6% | (1,133) 5,651 0 27,543 (32,892) 32,221 32,221 21,758 0 (86,871) 32,840 0 535 535 | -1.1% 5.7% 0.0% 27.8% 33.2% 32.5% 21.9% 0.0% 21.9% 0.0% -87.6% 33.1% 0.0% 0.5% 0.5% | (1,693) 6,463 0 22,455 (27,580) 0 0 0 32,205 1,368 33,573 0 (61,154) 0 0 229 229 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |

| | /11 = 14 | | | | | | |
|---|--|--------------|--------------|-----------------------|--------------|--------------------|----------------------|
| | | Hopcat Lexin | | Hopcat Loui P6-202 | \$220 | Hopcat Li P6-20 | 90000 |
| | | Actuals | 1000 | Actual | 888 | Actua | 300 |
| | Restaurant Sales | | 6 of NR | | 6 of NR | § | % of NR |
| | Sales - Food | 0 | 0.0% | 0 | 0.0% | 37,752 | 76.3% |
| | Sales - Beer | 0 | 0.0% | 0 | 0.0% | 8,836 | 17.8% |
| | Sales - Brewed Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Sales - Wine/Liquor | 0 | 0.0% | 0 | 0.0% | 1,556 | 3.1% |
| | Sales - Beverages | 0 | 0.0% | 0 | 0.0% | 861 | 1.7% |
| | Sales - Rental | 0 | 0.0% | 0 | 0.0% | .0 | 0.0% |
| | Sales - Retail | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Sales - Gaming | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Sales - Loyalty | | 0.0% | - | 0.0% | 1,922 | 3.9% |
| | Gross Restaurant Sales | 0 | 0.0% | 0 | 0.0% | 50,927 | 102.9% |
| | Less: Discount and Comps | | | | | | |
| | Discount (Comps):44002 · Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount (Comp) GRBC Draft | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount (Comps):44003 · Wine | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount (Comps):44004 · Liquor | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount (Comps):44005 · N/A Beverage | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount (Comps):44001 · Food | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount (Comps):44009 · Retail | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount Guest Comp | . 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Loyalty Expense | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount (Comps):44008 · Gift Card Discount | 0 | 0.0% | . 0 | 0.0% | 0 | 0.0% |
| | Discount (Promo) · Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount (Promo) · Brewed Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Discount (Promo) · Liquor Discount (Promo) · Food | 0 0 | 0.0% 0.0% | 0 | 0.0% 0.0% | 0 | 0.0% |
| | Less: Discount and Comps | 0 | 0.0% | 0 | 0.0% | | 0.0% -2.9% |
| | Net Restaurant Sales | 0 | | 0 | | (1,424) 49,503 | |
| W. W. S. | Met Restaurant dates | U | 0.0% | | 0:0% | 49,343 | 100:076 |
| | Cost of Sales | | | | | | |
| | Cost of Sales - Pork | 0 | 0.0% | 0 | 0.0% | 476 | 1.0% |
| | Cost of Sales - Pork Cost of Sales - Beef/Other Meat Cost | 0 | 0.0% | 0 | 0.0% | 1,659 | 3.4% |
| | Cost of Sales - Fish | 0 | 0.0% | 0 | 0.0% | (114) | -0.2% |
| | Costs of Sales - Poultry | 0 | 0.0% | 0 | 0.0% | 1,070 | 2.2% |
| | Cost of Sales - Produce | Ö | 0.0% | 0 | 0.0% | 832 | 1.7% |
| | Cost of Sales - Dairy Cost | Ö | 0.0% | ő | 0.0% | 1,449 | 2.9% |
| | Cost of Sales - Bakery | ŏ | 0.0% | ő | 0.0% | 777 | 1.6% |
| | Cost of Sales - Grocery | ŏ | 0.0% | ō | 0.0% | 2,381 | 4.8% |
| | Cost of Sales - Potato Cost | Ō | 0.0% | 0 | 0.0% | 809 | 1.6% |
| | Cost of Sales - Beer | 0 | 0.0% | Ō | 0.0% | 5,939 | 12.0% |
| | Cost of Sales - Brewed Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Cost of Sales - Wine/Liquor | 0 | 0.0% | 0 | 0.0% | (146) | -0.3% |
| | Cost of Sales - Beverages | 0 | 0.0% | 0 | 0.0% | `(56) | -0.1% |
| | Cost of Sales - Retail | 0 | 0.0% | 0 | 0.0% | (1,946) | -3.9% |
| | Total Cost of Sales | 0 | 0.0% | 0 | 0.0% | 13,130 | 26.5% |
| *************************************** | | | | | | - | |
| | Total Labor | | | | | | |
| | Restaurant Labor | | | | | | |
| | Wages - Salary | 0 | 0.0% | 0 | 0.0% | 10,742 | 21.7% |
| | Wages - Hourly | 0 | 0.0% | 0 | 0.0% | 9,563 | 19.3% |
| | Wages - Bonuses | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Total Wages | Ö | 0.0% | 0 | 0.0% | 20,305 | 41.0% |
| | | | | | | | |
| | Taxes & Benefits | | | | | • | |
| | Payroll Taxes | 0 | 0.0% | 0 | 0.0% | 2,114 | 4.3% |
| | Employee Benefits - Health. | 0 | 0.0% | 0 | 0.0% | 1,948 | 3.9% |
| | Employee Benefits - House Accounts | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Employee Benefits - Vacation | 0 | 0.0% | 0 | 0.0% | 888 | 1.8% |
| | Employee Benefits - Workers Comp | 0 | 0.0% | 0 | 0.0% | 30 | 0.1% |
| | Total Taxes & Benefits | 0 | 0.0% | 0 | 0.0% | 4,980 | 10.1% |
| | Total Labor 🖟 🔠 | 0 | 0.0% | 0 | 0.0% | 25,285 | 51.1% |
| | • | | | - | | | |
| 1 | Restaurant Operating Expenses | | | | | | |
| | Controllable Expenses | | | | | | |
| | Advertising & Marketing | 87 | 0.0% | 87 | 0.0% | 5,546 | 11.2% |
| | Cash Over/Short | 0 | 0.0% | 0 | 0.0% | 4,241 | 8.6% |
| | Education and Training | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | Employee Incentives | 0 | 0.0% | 0 | 0.0% | 60 | 0.1% |
| | Janitorial | 0 | 0.0% | 0 | 0.0% | 1,676 | 3.4% |
| | the state of the s | | | | | | |

| MOR 2a | | | | | | |
|--|---|--|---|--|--|--|
| | Hopcat Lexin | gton | Hopcat Lou | sville | Hopcat Li | ncoln |
| | P6-2020 | | P6-202 | 0 | P6-20 | 20 |
| | Actuals | | Actual | 5 | Actua | ıls |
| Outside Services | 1,337 | 0.0% | 911 | 0.0% | 148 | 0.3% |
| Repairs & Maintenance | 0 | 0.0% | 3,304 | 0.0% | 1,361 | 2.7% |
| Supplies | 208 | 0.0% | 360 | 0.0% | 6,361 | 12.8% |
| Travel | 0 | 0.0% | 0 | 0.0% | -,0 | 0.0% |
| Total Controllable Expenses | 1,632 | 0.0% | 4.662 | 0.0% | 19,393 | 39.2% |
| Total Controllable Expenses | 1,032 | 0.072 | 4,002 | 0.070 | 10,000 | 33.270 |
| Profit After Controllable Expenses | (1,632) | 0.0% | (4,662) | 0.0% | (8,305) | -16.8% |
| Non-Controllable Expenses | | | | | | |
| Bank Service Charges | 67 | 0.0% | . 68 | 0.0% | 67 | 0.1% |
| Business Taxes | 651 | 0.0% | | 30000 | | 199 |
| | | 80000 | 1,609 | 0.0% | 932 | 1.9% |
| Charitable Contributions | 0 | 0.0% | . 0 | 0.0% | 0 | 0.0% |
| Equipment Rentals | 664 | 0.0% | 1,154 | 0.0% | 2,006 | 4.1% |
| Food Research | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Gift Card Discount | 56 | 0.0% | 112 | 0.0% | 394 | 0.8% |
| Insurance | 338 | 0.0% | 448 | 0.0% | 2,110 | 4.3% |
| Legal Fees | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Licenses & Permits | 370 | 0.0% | 1,045 | 0.0% | 477 | 1.0% |
| Meals & Entertainment | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Merchant Account Fees | 46 | 0.0% | 40 | 0.0% | 98 | 0.2% |
| Music, Cable, Internet | 1,306 | 0.0% | 1,816 | 0.0% | 1,664 | 3.4% |
| Processing Fees | 0 | 0.0% | 0 | 0.0% | 653 | 1.3% |
| Professional Fees | 0 | 0.0% | 0 | | 8 | |
| | | | | 0.0% | 0 | 0.0% |
| Recruiting Fees | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Storage | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Telephone | . 0 | 0.0% | 120 | 0.0% | 92 | 0.2% |
| Utilities | (215) | 0.0% | 579 | 0.0% | 293 | 0.6% |
| Total Non-Controllable Expenses | 3,283 | 0.0% | 6,991 | 0.0% | 8,786 | 17.7% |
| | | | | | | |
| Total Restaurant Operating Expenses | 4,915 | . 0.0% | 11,653 | 0.0% | 28,179 | 56.9% |
| | 4,915 | 0.0% | 11,653 | 0.0% | 28,179 | 56.9% |
| Restaurant Occupancy Costs | | | | | 28,179 | 56.9% |
| Restaurant Occupancy Costs Rent - Building | 4,915 13,455 | 0.0% | 11,653 36,418 | 0.0% | 28,179 13,055 | 56.9% 26.4% |
| Restaurant Occupancy Costs | | | | | | |
| Restaurant Occupancy Costs Rent - Building | 13,455 | 0.0% | 36,418 | 0.0% | 13,055 | 26.4% |
| Restaurant Occupancy Costs Rent - Building Rent - Other | 13,455 (2,917) 4,341 0 | 0.0% 0.0% | 36,418 (2,704) | 0.0% 0.0% | 13,055 (2,897) | 26.4% -5.9% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses | 13,455 (2,917) 4,341 | 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 | 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 | 26.4% -5.9% 9.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes | 13,455 (2,917) 4,341 0 | 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 | 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 | 26.4% -5.9% 9.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin | 13,455 (2,917) 4,341 0 14,879 | 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 | 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 | 26.4% -5.9% 9.1% 0.0% 29.6% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses | 13,455 (2,917) 4,341 0 14,879 (19,794) | 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) | 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 | 26.4% -5.9% 9.1% 0.0% 29.6% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation | 13,455 (2,917) 4,341 0 14,879 (19,794) | 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) | 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses | 13,455 (2,917) 4,341 0 14,879 (19,794) | 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) | 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses | 13,455 (2,917) 4,341 0 14,879 (19,794) | 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) | 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization | 13,455 (2,917) 4,341 0 14,879 (19,794) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (51,021) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 13,455 (2,917) 4,341 0 14,879 (19,794) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 | 26.4% -5.9% 9.1% 0.0% 29.5% -64.1% 32.5% 52.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Jotal Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (S1,021) 0 43,160 3,364 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 | 26.4% -5.9% 9.1% 0.0% 29.5% -64.1% 32.5% 32.5% 1.8% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 | 26.4% -5.9% 9.1% 0.0% 29.5% -64.1% 32.5% 52.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 0 15,079 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 52.5% 1.8% 54.2% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 15,079 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) 0 0 43,160 3,364 46,524 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 1.8% 54.2% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 15,079 0 15,079 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) 0 43,160 3,364 46,524 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 1.8% 54.2% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 15,079 0 15,079 0 0 (34,873) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (S1,021) 0 43,160 3,364 46,524 0 (97,545) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 52.5% 1.8% 54.2% 0.0% -150.8% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 15,079 0 15,079 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (\$1,021) 0 43,160 3,364 46,524 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 1.8% 54.2% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 15,079 0 0 (34,873) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 [S1,021] 0 43,160 3,364 46,524 0 (97,545) 382 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 0 0 (74,674) 16,387 | 26.4% -5.9% 9.1% 0.0% 29.6% 64.1% 32.5% 32.5% 52.5% 54.2% 0.0% -150.8% 33.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 15,079 0 0 (34,873) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (S1,021) 0 0 43,160 3,364 46,524 0 0 (97,545) 382 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 25,968 879 26,846 0 (74,674) 16,387 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 1.8% 54.2% 0.0% -150.8% 33.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Fotal Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 0 15,079 0 0 (34,873) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (51,021) 0 43,160 3,364 46,524 0 (97,545) 382 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 0 0 (74,674) 16,387 | 26.4% -5.9% 9.1% 0.0% 29.6% 64.1% 32.5% 32.5% 52.5% 54.2% 0.0% -150.8% 33.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 15,079 0 0 (34,873) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (S1,021) 0 0 43,160 3,364 46,524 0 0 (97,545) 382 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 25,968 879 26,846 0 (74,674) 16,387 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 1.8% 54.2% 0.0% -150.8% 33.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Fotal Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 0 15,079 0 0 (34,873) 0 0 121 121 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 {\$1,021} 0 43,160 3,364 46,524 0 (97,545) 382 0 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 0 (74,674) 16,387 0 240 240 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 52.5% 1.8% 54.2% 0.0% 0.0% -150.8% 33.1% 0.0% 0.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Fotal Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 0 15,079 0 0 (34,873) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 (51,021) 0 43,160 3,364 46,524 0 (97,545) 382 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 0 (74,674) 16,387 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 1.8% 54.2% 0.0% -150.8% 33.1% 0.0% 0.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Fotal Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 13,455 (2,917) 4,341 0 14,879 (19,794) 0 0 15,079 0 0 (34,873) 0 0 121 121 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 36,418 (2,704) 2,100 3,555 39,368 {\$1,021} 0 43,160 3,364 46,524 0 (97,545) 382 0 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 13,055 (2,897) 4,500 0 14,659 (31,750) 16,078 16,078 25,968 879 26,846 0 (74,674) 16,387 0 240 240 | 26.4% -5.9% 9.1% 0.0% 29.6% -64.1% 32.5% 32.5% 52.5% 1.8% 54.2% 0.0% 0.0% -150.8% 33.1% 0.0% 0.5% |

| and the contract of the contra | | | | | | |
|--|------------------------------|----------|---------------------------------|----------|--------------|--|
| | Hopcat Kal P6-20 Actus |)20 | Hopcat Kans P6-202 Actual | .o | Hopcat Ro | 20 |
| Restaurant Sales | | 200 | | - | Actua | |
| Sales - Food | Value | % of NR | 100 | % of NR | er. | % of NR |
| Sales - Beer | 96,172 | 69.8% | 0 | 0.0% | 0 | 0.0% |
| | 23,84 1 | 17.3% | 0 | 0.0% | 0 | 0.0% |
| Sales - Brewed Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Sales - Wine/Liquor | 6,988 | 5.1% | . 0 | 0.0% | 0 | 0.0% |
| Sales - Beverages | 2,860 | 2.1% | 0 | 0.0% | Ö | 0.0% |
| Sales - Rental | . 0 | 0.0% | Ō | 0.0% | 0 | |
| Sales - Retail | 71 | 0.1% | . 0 | 0.0% | * | 0.0% |
| Sales - Gaming | Ö | 0.0% | Ö | | 0 | 0.0% |
| Sales - Loyalty | 11,074 | | U | 0.0% | 0 | 0.0% |
| Gross Restaurant Sales | | 8.0% | - | 0.0% | | 0.0% |
| | 141,006 | 102.3% | 0 | 0.0% | 0 | 0.0% |
| Less: Discount and Comps | | 4 | | | | |
| Discount (Comps):44002 · Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comp) GRBC Draft | 0 | 0.0% | Ō | 0.0% | Ö | |
| Discount (Comps):44003 · Wine | ō | 0.0% | ő | | 8 | 0.0% |
| Discount (Comps):44004 · Liquor | Ö | | | 0.0% | 0 | 0.0% |
| Discount (Comps):44005 · N/A Beverage | _ | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44001 · Food | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44009 · Retail | 0 | 0.0% | 0 | 0.0% | ō | 0.0% |
| Discount Guest Comp | 0 | 0.0% | ō | 0.0% | Ö | |
| Loyalty Expense | ő | 0.0% | o | | - | 0.0% |
| Discount (Comps):44008 - Gift Card Discount | 0 | | 8 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Beer | | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Brewed Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) - Diewed Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) - Liquor | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) Food | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Less: Discount and Comps | (3,212) | -2.3% | 0 | 0.0% | Ō | 0.0% |
| Net Restaurant Sales | 137,794 | | 0 | | | |
| | | 200,076 | | 0.0% | . 0 | 0.0% |
| Cost of Sales | | | | žt. | | |
| | | | | | | |
| Cost of Sales - Pork | 825 | 0.6% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Beef/Other Meat Cost | 3,050 | 2.2% | 0 | 0.0% | ō | 0.0% |
| Cost of Sales - Fish | 585 | 0.4% | 0 | 0.0% | ő | 0.0% |
| Costs of Sales - Poultry | 3,071 | 2.2% | Ö | 0.0% | | |
| Cost of Sales - Produce | 2,710 | 2.0% | 0 | | 0 | 0.0% |
| Cost of Sales - Dairy Cost | | | | 0.0% | 0 | 0.0% |
| Cost of Sales - Bakery | 4,186 | 3.0% | . 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Grocery | 1,505 | 1.1% | 0 | 0.0% | 0 | 0.0% |
| | 6,102 | 4.4% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Potato Cost | 2,575 | 1.9% | 0 | 0.0% | . 0 | 0.0% |
| Cost of Sales - Beer | 10,214 | 7.4% | 0 | 0.0% | (4,592) | 0.0% |
| Cost of Sales - Brewed Beer | | 0.0% | Ō | 0.0% | 0 (1,002) | 0.0% |
| Cost of Sales - Wine/Liquor | 1,803 | 1.3% | Ö | | | |
| Cost of Sales - Beverages | 532 | 0.4% | | 0.0% | 0 | 0.0% |
| Cost of Sales - Retail | | | 0 | 0.0% | 0 | 0.0% |
| Total Cost of Sales | (46) | 0.0% | 6,311 | 0.0% | 0 | 0.0% |
| iodai cuscoi 38RS | 37,112 | 26.9% | 6,311 | 0.0% | (4,592) | 0.0% |
| | | | | | | |
| Total Labor | | | | | | |
| Restaurant Labor | | | | 4 | | |
| Wages - Salary | 14,434 | 10 50/ | • | 2 00/ | _ | |
| Wages - Hourly | -, | 10.5% | 0 | 0.0% | 0 | 0.0% |
| • | 24,461 | 17.8% | 0 | 0.0% | 0 | 0.0% |
| Wages - Bonuses | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Total Wages | 38,895 | 28.2% | 0 | 0.0% | 0 | 0.0% |
| | | | | - | - | 3.070 |
| Taxes & Benefits | | | | | | |
| Payroll Taxes | 4,769 | 3 F0/ | • | 0.004 | _ | |
| Employee Benefits - Health | | 3.5% | 0 | 0.0% | 0 | 0.0% |
| | 2,161 | 1.6% | 0 | 0.0% | 0 | 0.0% |
| Employee Benefits - House Accounts | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Employee Benefits - Vacation | 1,256 | 0.9% | 290 | 0.0% | 168 | 0.0% |
| Employee Benefits - Workers Comp | 105 | 0.1% | 0 | 0.0% | 0 | 0.0% |
| Total Taxes & Benefits | 8,291 | 6.0% | 290 | 0.0% | 168 | 0.0% |
| Total Labor | 47,186 | 34.2% | 290 | | | AD PARKET PROPERTY AND A SECOND SECON |
| | .,,,,,,,,, | A 1144/0 | 250 | 0.0% | 168 | 0.0% |
| Postaurant Operation F | | | | | | |
| Restaurant Operating Expenses | | | | | | a. |
| Controllable Expenses | | | | | | |
| Advertising & Marketing | 712 | 0.5% | 87 | 0.0% | 97 | 0.00 |
| Cash Over/Short | 3,247 | 2.4% | 0 | | 87 | 0.0% |
| Education and Training | | | | 0.0% | 0 | 0.0% |
| | 0 | 0.0% | 0 - | 0.0% | 0 | 0.0% |
| Employee Incentives | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Janitorial | 336 | 0.2% | 0 | 0.0% | 0 | 0.0% |
| | | | | ourself. | | MISS |

| | Hopcat Kal P6-20 | 100.00 | Hopcat Kansa P6-202 | • 500 | Hopcat Roy P6-20 | |
|---|---|--|---|--|--|--|
| , | Actua | 388 | Actuals | | | |
| Outside Services | 1,888 | 1.4% | 1,300 | 0.0% | Actua | |
| Repairs & Maintenance | 1,466 | 1.1% | 2,729 | 0.0% | 1,036 105 | 0.0% 0.0% |
| Supplies | 12,379 | 9.0% | 577 | 0.0% | 1,105 | |
| Travel | 0 | 0.0% | 0 | 0.0% | | 0.0% 0.0% |
| Total Controllable Expenses | 20.028 | 14.5% | 4,693 | 0.0% | 2,333 | |
| | , | _ ,,,,,, | 4,055 | 0.070 | 2,333 | 0.0% |
| Profit After Controllable Expenses | 33,468 | 24.3% | (11,294) | 0.0% | 2,091 | 0.0% |
| Non-Controllable Expenses | | | | | | |
| Bank Service Charges | 17 | 0.0% | 68 | 0.004 | | _ |
| Business Taxes | 1,401 | 1.0% | 1,887 | 0.0% | 69 | 0.0% |
| Charitable Contributions | 0 | 0.0% | 1,007 | 0.0% 0.0% | 2,925 | 0.0% |
| Equipment Rentals | 816 | 0.6% | 907 | 0.0% | 0 | 0.0% |
| Food Research | 0 | 0.0% | 0 | 0.0% | 1,023 | 0.0% |
| Gift Card Discount | 1,611 | 1.2% | 0 | 2000 | 0 | 0.0% |
| Insurance | 2,369 | 1.7% | 349 | 0.0% 0.0% | 296 | 0.0% |
| Legal Fees | 0 | 0.0% | 0 | | 621 | 0.0% |
| Licenses & Permits | 149 | 0.0% | 247 | 0.0% 0.0% | 0 | 0.0% |
| Meals & Entertainment | 0 | 0.0% | 247 | 0.0% | 272 | 0.0% |
| Merchant Account Fees | 75 | 0.1% | 75 | 0.0% | 0 75 | 0.0% |
| Music, Cable, Internet | 2,286 | 1.7% | 2,723 | 0.0% | 75 889 | 0.0% |
| Processing Fees | 2,284 | 1.7% | 2,720 | 0.0% | 009 | 0.0% |
| Professional Fees | _,, | 0.0% | Ö | 0.0% | 0 | 0.0% 0.0% |
| Recruiting Fees | ō | 0.0% | ő | 0.0% | 0 | 0.0% |
| Storage | 90 | 0.1% | ő | 0.0% | 369 | 0.0% |
| Telephone | 119 | 0.1% | 157 | 0.0% | 0 | 0.0% |
| Utilities | 1,757 | 1.3% | (60) | 0.0% | (1,558) | 0.0% |
| Total Non-Controllable Expenses | 12,974 | 9.4% | 6,353 | 0.0% | 4,981 | 0.0% |
| | | | • | -1-7 | ,,,,,,,, | 0.070 |
| Total Restaurant Operating Expenses | 33,002 | 24.0% | 11.046 | 0.0% | 7 217 | o nez |
| | 33,002 | 24.0% | 11,046 | 0.0% | 7,314 | 0.0% |
| Restaurant Occupancy Costs | | | | | | |
| Restaurant Occupancy Costs Rent - Building | 14,528 | 10.5% | 27,210 | 0.0% | 35,186 | 0.0% |
| Restaurant Occupancy Costs | 14,528 (1,504) | 10.5% -1.1% | 27,210 0 | 0.0% 0.0% | 35,186 (5,973) | 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other | 14,528 (1,504) 3,368 | 10.5% -1.1% 2.4% | 27,210 0 9,132 | 0.0% 0.0% 0.0% | 35,186 (5,973) 695 | 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses | 14,528 (1,504) | 10.5% -1.1% | 27,210 0 | 0.0% 0.0% | 35,186 (5,973) 695 5,900 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes | 14,528 (1,504) 3,368 0 | 10.5% -1.1% 2.4% 0.0% | 27,210 0 9,132 0 36,342 | 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin | 14,528 (1,504) 3,368 0 | 10.5% -1.1% 2.4% 0.0% | 27,210 0 9,132 | 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses | 14,528 (1,504) 3,368 0 16,392 | 10.5% -1.1% 2.4% 0.0% | 27,210 0 9,132 0 36,342 | 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation | 14,528 (1,504) 3,368 0 16,392 4,102 | 10.5% -1.1% 2.4% 0.0% 11.9% 32.5% | 27,210 0 9,132 0 36,342 (53,989) | 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses | 14,528 (1,504) 3,368 0 16,392 | 10.5% -1.1% 2.4% 0.0% 11.9% 32.5% | 27,210 0 9,132 0 36,342 (53,989) | 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses | 14,528 (1,504) 3,368 0 16,392 4,102 | 10.5% -1.1% 2.4% 0.0% 11.9% 32.5% | 27,210 0 9,132 0 36,342 (53,989) | 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization | 14,528 (1,504) 3,368 0 16,392 4,102 | 10.5% -1.1% 2.4% 0.0% 11.9% 32.5% | 27,210 0 9,132 0 36,342 (53,989) | 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 14,528 (1,504) 3,368 0 16,392 4,102 | 10.5% -1.1% 2.4% 0.0% 11.9% 32.5% | 27,210 0 9,132 0 36,342 (53,989) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 44,754 29,492 0 | 10.5% -1.1% 2.4% 0.0% 11.9% 3.0% 32.5% 52.5% | 27,210 0 9,132 0 36,342 (53,989) | 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 14,528 (1,504) 3,368 0 16;392 4,102 44,754 44,754 | 10.5% -1.1% 2.4% 0.0% 11.9% 3.0% 32.5% 92.5% | 27,210 0 9,132 0 36,342 (53,989) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 44,754 29,492 0 | 10.5% -1.1% -2.4% 0.0% 11.9% 3.0% 32.5% 52.5% 21.4% 0.0% 21.4% | 27,210 0 9,132 0 36,342 (53,989) 0 20,977 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 44,754 29,492 0 29,492 0 | 10.5% -1.1% 2.4% 0.0% 11.9% 3.0% 32.5% 32.5% 21.4% 0.0% 21.4% | 27,210 0 9,132 0 36,342 (53)989) 0 20,977 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 49,834 0 49,834 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 44,754 29,492 0 29,492 0 | 10.5% -1.1% 2.4% 0.0% 11.9% 3.0% 32.5% 52.5% 21.4% 0.0% 21.4% 0.0% | 27,210 0 9,132 0 36,342 (53,989) 0 20,977 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 49,834 0 49,834 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 44,754 29,492 0 29,492 0 (70,143) | 10.5% -1.1% 2.4% 0.0% 11.9% 3.0% 32.5% 92.5% 21.4% 0.0% 21.4% 0.0% -50.9% | 27,210 0 9,132 0 36,342 (53,989) 0 20,977 0 0 (74,967) | 0.0% 0.0% 0.0% 0.0% 0.094 0.094 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 49,834 0 49,834 0 0 (88,532) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 44,754 29,492 0 29,492 0 | 10.5% -1.1% 2.4% 0.0% 11.9% 3.0% 32.5% 52.5% 21.4% 0.0% 21.4% 0.0% | 27,210 0 9,132 0 36,342 (53,989) 0 20,977 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 49,834 0 49,834 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense | 14,528 (1,504) 3,368 0 16,392 44,754 44,754 29,492 0 29,492 0 (70,143) 45,614 | 10.5% -1.1% -2.4% 0.0% 11.9% 3.0% 32.5% 52.5% 21.4% 0.0% 0.0% -50.9% 33.1% | 27,210 0 9,132 0 36,342 (53,989) 0 20,977 0 0 (74,967) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 0 49,834 0 (88,532) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 44,754 29,492 0 29,492 0 (70,143) 45,614 | 10.5% -1.1% 2.4% 0.0% 11.9% 3.0% 32.5% 32.5% 32.5% 0.0% 21.4% 0.0% -50.9% 33.1% 0.0% | 27,210 0 9,132 0 36,342 (53)989) 0 20,977 20,977 0 0 (74,967) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 49,834 0 49,834 0 (88,532) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 29,492 0 29,492 0 (70,143) 45,614 | 10.5% -1.1% 2.4% 0.0% 11.9% 3.0% 32.5% 52.5% 21.4% 0.0% 21.4% 0.0% 21.4% 0.0% 33.1% | 27,210 0 9,132 0 36,342 (53,989) 0 20,977 0 0 (74,967) 0 0 85 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 49,834 0 49,834 0 (88,532) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 44,754 29,492 0 29,492 0 (70,143) 45,614 | 10.5% -1.1% -2.4% 0.0% 11.9% 3.0% 32.5% 32.5% 32.5% 0.0% 0.0% 0.0% 33.1% 0.0% 0.6% | 27,210 0 9,132 0 36,342 (53)989) 0 20,977 20,977 0 0 (74,967) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 49,834 0 49,834 0 (88,532) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 29,492 0 29,492 0 (70,143) 45,614 | 10.5% -1.1% 2.4% 0.0% 11.9% 3.0% 32.5% 52.5% 21.4% 0.0% 21.4% 0.0% 21.4% 0.0% 33.1% | 27,210 0 9,132 0 36,342 (53,989) 0 20,977 0 0 (74,967) 0 0 85 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 49,834 0 49,834 0 (88,532) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 14,528 (1,504) 3,368 0 16,392 4,102 44,754 44,754 29,492 0 29,492 0 (70,143) 45,614 0 851 851 | 10.5% -1.1% -2.4% 0.0% 11.9% 3.0% 32.5% 32.5% 32.5% 0.0% 0.0% 0.0% 33.1% 0.0% 0.6% | 27,210 0 9,132 0 36,342 (53,989) 0 20,977 0 (74,967) 0 0 85 85 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 35,186 (5,973) 695 5,900 35,808 (38,698) 0 49,834 0 (88,532) 0 (88,532) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |

| | Hopcat P6-202 Actua | 20 | Hopcat Min P6-20 Actua | 20 | Hopcat-St. P6-20 Actua | 20 |
|---|---------------------------|----------|------------------------------|---------|------------------------------|--------------|
| Restaurant Sales | Value | % of NR | | % of NR | | % of NR |
| Sales - Food | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Sales - Beer | 0 | 0.0% | 0 | 0.0% | Ö | 0.0% |
| Sales - Brewed Beer | 0 | 0.0% | 0 | 0.0% | ō | 0.0% |
| Sales - Wine/Liquor | 0 | 0.0% | 0 | 0.0% | ő | 0.0% |
| Sales - Beverages | 0 | 0.0% | 0 | 0.0% | ō | 0.0% |
| Sales - Rental | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Sales - Retail | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Sales - Gaming | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Sales - Loyalty | | 0.0% | | 0.0% | - | 0.0% |
| Gross Restaurant Sales | 0 | 0.0% | 0 | 0.0% | Ó | 0.0% |
| Less: Discount and Comps | | | | | | |
| Discount (Comps):44002 · Beer | . 0 | 0.0% | Ó | 0.0% | 0 | 0.0% |
| Discount (Comp) GRBC Draft | 0 | 0.0% | 0 | 0.0% | .0 | 0.0% |
| Discount (Comps):44003 · Wine | 0 | 0.0% | Ō | 0.0% | Õ | 0.0% |
| Discount (Comps):44004 · Liquor | 0 | 0.0% | ō | 0.0% | Ö | 0.0% |
| Discount (Comps):44005 · N/A Beverage | 0 | 0.0% | ō | 0.0% | Ö | 0.0% |
| Discount (Comps):44001 · Food | 0 | 0.0% | ō | 0.0% | ő | 0.0% |
| Discount (Comps):44009 · Retail | 0 | 0.0% | ō | 0.0% | 0 | 0000 |
| Discount Guest Comp | Ō | 0.0% | ő | 0.0% | . 0 | 0.0% 0.0% |
| Loyalty Expense | 0 | 0.0% | ō | 0.0% | 0 | 200363 |
| Discount (Comps):44008 · Gift Card Discount | 0 | 0.0% | ō | 0.0% | Ö | 0.0% |
| Discount (Promo) · Beer | 0 | 0.0% | Ö | 0.0% | 0 | 0.0% |
| Discount (Promo) · Brewed Beer | Ō | 0.0% | ő | 0.0% | . 0 | 0.0% |
| Discount (Promo) · Liquor | Ō | 0.0% | Ö | 0.0% | 0 | 0.0% |
| Discount (Promo) · Food | ō | 0.0% | ő | 0.0% | 0 | 0.0% |
| Less: Discount and Comps | ō | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Net Restaurant Sales | D | 0.0% | 0 | 382 | | 0.0% |
| | _ | <u> </u> | U | 0.0% | 0 | 0.0% |
| Cost of Sales | | | | | | |
| Cost of Sales - Pork | . 0 | 0.00 | _ | | | |
| Cost of Sales - Beef/Other Meat Cost | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Fish | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Costs of Sales - Poultry | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Produce | | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Dairy Cost | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Bakery | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Grocery | 0 | 0.0% | 0 | 0.0% | . 0 | 0.0% |
| Cost of Sales - Potato Cost | 0 | 0.0% | 0 | 0.0% | . 0 | 0.0% |
| Cost of Sales - Beer | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Brewed Beer | 0 | 0.0% | 0 | 0.0% | (455) | 0.0% |
| Cost of Sales - Wine/Liquor | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Beverages | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Cost of Sales - Retail | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Total Cost of Sales | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| - iotarcastorales | | 0.0% | 0 | 0.0% | (455) | 0.0% |
| Total Labor | | | | | | |
| | | | | | | |
| Restaurant Labor | | | | | | |
| Wages - Salary | 0 | 0.0% | . 0 | 0.0% | . 0 | 0.0% |
| Wages - Hourly | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Wages - Bonuses | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Total Wages | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | | | | | | |
| Taxes & Benefits | | | | | | |
| Payroll Taxes | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Employee Benefits - Health | 0 | 0.0% | O | 0.0% | 0 | 0.0% |
| Employee Benefits - House Accounts | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Employee Benefits - Vacation | 0 | 0.0% | 0 | 0.0% | 247 | 0.0% |
| Employee Benefits - Workers Comp | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Total Taxes & Benefits | 0 · | 0.0% | 0 | 0.0% | 247 | 0.0% |
| Total Labor | . 0 | 0.0% | 0 | 0.0% | 247 | 0.0% |
| | | | | | | |
| Restaurant Operating Expenses | | | | | | |
| Controllable Expenses | | | | | | |
| Advertising & Marketing | 87 | 0.0% | 87 | 0.0% | 86 | 0.00/ |
| Cash Over/Short | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Education and Training | ő | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Employee Incentives | ő | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Janitorial | Ö | 0.0% | 2,187 | 0.0% | 0 | 0.0% |
| | - | /o www | 2,.07 | 0.070 | U | 0.0% |

| | Hopcat PSL P6-2020 | | Hopcat Minner | polis | Hopcat-St. | 8 |
|--|---|--|---|--|---|--|
| | | | | | P6-202 | |
| | Actuals | | Actuais | | Actual | S |
| Outside Services | 613 | 0.0% | 1,097 | 0.0% | 504 | 0.0% |
| Repairs & Maintenance | 0 | 0.0% | 0 | 0.0% | 3,714 | 0.0% |
| Supplies | 254 | 0.0% | 154 | 0.0% | 493 | 0.0% |
| Travel | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| | | 5012238 | = | 9800 | # | |
| Total Controllable Expenses | 954 | 0.0% | 3,525 | 0.0% | 4,797 | 0.0% |
| Profit After Controllable Expenses | (954) | 0.0% | (3,525) | 0.0% | (4,589) | 0.0% |
| Non-Controllable Expenses | | | | | | |
| Bank Service Charges | 0 | 0.0% | 68 | 0.0% | 0 | 0.0% |
| Business Taxes | 1,915 | 0.0% | 0 | 0.0% | 1,369 | 0.0% |
| Charitable Contributions | 0 | 0.0% | ō | 0.0% | 0 | 0.0% |
| Equipment Rentals | (123) | 0.0% | 1,073 | | - | |
| Food Research | • • | | - | 0.0% | (122) | 0.0% |
| | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Gift Card Discount | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Insurance | 350 | 0.0% | 365 | 0.0% | 242 | 0.0% |
| Legal Fees | 451 | 0.0% | 0 | 0.0% | 3,740 | 0.0% |
| Licenses & Permits | 180 | 0.0% | | | | - 8 |
| Meals & Entertainment | | | 845 | 0.0% | 63 | 0.0% |
| | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Merchant Account Fees | 0 | 0.0% | 76 | 0.0% | 0 | 0.0% |
| Music, Cable, Internet | 1,246 | 0.0% | 1,647 | 0.0% | 1,043 | 0.0% |
| Processing Fees | 0 | 0.0% | · o | 0.0% | 0 | 0.0% |
| Professional Fees | ō | 0.0% | ő | 0.0% | Ö | 0.0% |
| Recruiting Fees | Ö | | 0 | | 8 | |
| | | 0.0% | _ | 0.0% | 0 | 0.0% |
| Storage | 0 | 0.0% | 428 | 0.0% | 0 | 0.0% |
| Telephone | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% |
| Utilities | 194 | 0.0% | 1,528 | 0.0% | (341) | 0.0% |
| Total Non-Controllable Expenses | 4,213 | 0.0% | 6,030 | 0.0% | 5,994 | 0.0% |
| ************************************** | | | | | | |
| Total Darkaries of Constitute Constitute | | | | | | |
| Total Restaurant Operating Expenses | 5,167 | 0.0% | 9,555 | 0.0% | 10,791 | 0.0% |
| Restaurant Occupancy Costs | S,167 | | 9,555 | 0:0% | 10,791 | 0.0% |
| | 5,167 − − − − − − − − − − − − − − − − − − − | | | | | |
| Restaurant Occupancy Costs | 36,222 | 0.0% | 17,588 | 0.0% | 56,115 | 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other | 36,222 (8,000) | 0.0% 0.0% | 17,588 (5,609) | 0,0% 0.0% | 56,115 (8,065) | 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses | 36,222 (8,000) 10,074 | 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 | 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 | 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes | 36,222 (8,000) 10,074 0 | 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 | 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses | 36,222 (8,000) 10,074 | 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 | 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 | 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs | 36,222 (8,000) 10,074 0 | 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 | 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 | 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs | 36,222 (8,000) 10,074 0 38,296 | 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 | 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Fotal Restaurant Occupancy Costs Restaurant Level Margin | 36,222 (8,000) 10,074 0 38,296 | 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 | 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses | 36,222 (8,000) 10,074 0 38,296 | 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 | 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses | 36,222 (8,000) 10,074 0 38,296 | 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization | 36,222 (8,000) 10,074 0 38,296 (43,463) | 0.0% 0.0% 0.0% 0.0% 3.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 36,222 (8,000) 10,074 0 38,296 | 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) | 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization | 36,222 (8,000) 10,074 0 38,296 (43,463) | 0.0% 0.0% 0.0% 0.0% 3.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 36,222 (8,000) 10,074 0 38,296 (43,463) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization | 36,222 (8,000) 10,074 0 38,296 (43,463) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization | 36,222 (8,000) 10,074 0 38,296 (43,463) | 0.0% 0.0% 0.0% 0.0% 8.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization | 36,222 (8,000) 10,074 0 38,296 (43,463) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges | 36,222 (8,000) 10,074 0 38,296 (43,463) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin. General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations | 36,222 (8,000) 10,074 0 38,296 (43,463) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 0 0 (65,771) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 0 0 (64,622) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense | 36,222 (8,000) 10,074 0 38,296 (43,463) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income | 36,222 (8,000) 10,074 0 38,296 (43,463) 0 0 0 0 (43,463) 4,572 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 0 (65,771) | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 0 (64,622) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin. General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 36,222 (8,000) 10,074 0 38,296 (43,463) 0 0 0 0 (43,463) 4,572 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 0 (65,771) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 0 (64,622) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin. General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | 36,222 (8,000) 10,074 0 38,296 (43,463) 0 0 0 (43,463) 4,572 | 0.0% 0.0% 0.0% 0.0% 3.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 0 (65,771) 0 95 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 0 (64,622) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin. General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 36,222 (8,000) 10,074 0 38,296 (43,463) 0 0 0 0 (43,463) 4,572 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 0 (65,771) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 0 (64,622) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses G&A Mocation Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 36,222 (8,000) 10,074 0 38,296 (43,463) 0 0 0 (43,463) 4,572 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 0 (65,771) 0 95 95 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 0 (64,622) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin. General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | 36,222 (8,000) 10,074 0 38,296 (43,463) 0 0 0 (43,463) 4,572 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 0 (65,771) 0 95 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 0 (64,622) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses G&A Allocation Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 36,222 (8,000) 10,074 0 38,296 (43,463) 0 0 0 (43,463) 4,572 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 17,588 (5,609) 3,464 1,698 17,141 (26,696) 0 35,399 3,676 39,075 0 (65,771) 0 95 95 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | 56,115 (8,065) 1,620 3,167 52,837 (63,420) 0 0 1,201 1,201 0 (64,622) 0 | 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% |

| | Hopcat GR- P6-20 Actua | 20 | Hopcat -H P6-20 Actua | 20 |
|---|------------------------------|---------------|-----------------------------|---------------|
| Restaurant Sales | Value | % of NR | Value | % of NR |
| Sales - Food | 123,011 | 76.2% | 64,407 | 73.2% |
| Sales - Beer | 19,572 | 12.1% | 10,678 | 12.1% |
| Sales - Brewed Beer | 0 | 0.0% | . 0 | 0.0% |
| Sales - Wine/Liquor | 3,665 | 2.3% | 3,840 | 4.4% |
| Sales - Beverages | 2,654 | 1.6% | 2,124 | 2.4% |
| Sales - Rental | 0 | 0.0% | 0 | 0.0% |
| Sales - Retail | 114 | 0.1% | 5 | 0.0% |
| Sales - Gaming | 0 | 0.0% | 0 | 0.0% |
| Sales - Loyalty Gross Restaurant Sales | 15,254 | 9.5% | 9,873 | 11.2% |
| | 164,270 | 101.8% | 90,927 | 103.3% |
| Less: Discount and Comps | | | | |
| Discount (Comps):44002 · Beer | 0 | 0.0% | 0 | 0.0% |
| Discount (Comp) GRBC Draft | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44003 · Wine Discount (Comps):44004 · Liquor | 0 | 0.0% | . 0 | 0.0% |
| Discount (Comps):44005 · N/A Beverage | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44001 · N/A Beverage Discount (Comps):44001 · Food | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44009 · Retail | 0 | 0.0% | 0 | 0.0% |
| Discount Guest Comp | 0 | 0.0% | 0 | 0.0% |
| Loyalty Expense | 0 | 0.0% | 0 | 0.0% |
| Discount (Comps):44008 · Gift Card Discount | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Beer | 0 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Brewed Beer | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Liquor | 0 | 0.0% | 0 | 0.0% |
| Discount (Promo) · Food | 0 | 0.0% 0.0% | 0 | 0.0% |
| Less: Discount and Comps | (2,931) | -1.8% | (3.880) | 0.0% |
| Net Restaurant Sales | 161,339 | 100.0% | (2,889) 88,038 | -3.3% |
| Cost of Sales | | 200.078 | 00,038 | 100.0% |
| Cost of Sales - Pork | 1,412 | 0.9% | 762 | 0.9% |
| Cost of Sales - Beef/Other Meat Cost | 4,287 | 2.7% | 2,726 | 3.1% |
| Cost of Sales - Fish | 1,115 | 0.7% | 729 | 0.8% |
| Costs of Sales - Poultry | 2,712 | 1.7% | 1,384 | 1.6% |
| Cost of Sales - Produce | 2,341 | 1.5% | 1,788 | 2.0% |
| Cost of Sales - Dairy Cost | 3,891 | 2.4% | 2,470 | 2.8% |
| Cost of Sales - Bakery Cost of Sales - Grocery | 1,908 | 1.2% | 1,171 | 1.3% |
| Cost of Sales - Grocery | 4,984 | 3.1% | 3,509 | 4.0% |
| Cost of Sales - Beer | 3,059 | 1.9% | 1,677 | 1.9% |
| Cost of Sales - Brewed Beer | 10,764 | 6.7% | 8,313 | 9.4% |
| Cost of Sales - Wine/Liquor | 0 693 | 0.0% | 0 | 0.0% |
| Cost of Sales - Beverages | 530 | 0.4% | 567 | 0.6% |
| Cost of Sales - Retail | (1,181) | 0.3% -0.7% | 314 | 0.4% |
| Total Cost of Sales | 36,515 | 22.5% | (854) | -1.0% |
| Total Labor | 30,313 | 22.6% | 24,556 | 27.9% |
| Restaurant Labor | | | | |
| Wages - Salary | 19,114 | 11.8% | F 360 | CAN |
| Wages - Hourly | 23,422 | 14.5% | 5,369 19,230 | 6.1% |
| Wages - Bonuses | 20,422 | 0.00/ | 19,230 | 21.8% |
| Total Wages | 42,536 | 26.4% | 24,599 | 0.0% 27.9% |
| | 42,330 | 20,478 | 24,333 | 27.370 |
| Taxes & Benefits | | | | |
| Payroll Taxes | 4,963 | 3.1% | 3,174 | 3.6% |
| Employee Benefits - Health | 2,870 | 1.8% | 861 | 1.0% |
| Employee Benefits - House Accounts | 0 | 0.0% | 0 | 0.0% |
| Employee Benefits - Vacation | 1,168 | 0.7% | 414 | 0.5% |
| Employee Benefits - Workers Comp | 162 | 0.1% | 84 | 0.1% |
| Total Taxes & Benefits | 9,163 | 5.7% | 4,533 | 5.1% |
| - Tôtal labor | 51,699 | 32,0% | 29,132 | 33.1% |
| Restaurant Operating Expenses | | | | |
| Controllable Expenses | | | | |
| Advertising & Marketing | 712 | 0.4% | 87 | 0.1% |
| Cash Over/Short | (1,254) | -0.8% | 163 | 0.2% |
| Education and Training | ó | 0.0% | 0 | 0.0% |
| Employee Incentives | 0 | 0.0% | Ō | 0.0% |
| Janitorial | 2,460 | 1.5% | ō | 0.0% |
| | | ******** | | 200000 |

| | Hopcat GR- P6-20 Actua | 20 | Hopcat -F |)20 |
|---|--|---|--|--|
| Outside Services | 1.941 | . 88 | Actu | |
| Repairs & Maintenance | 2,911 | 1.2% | 725 | 0.8% |
| Supplies | 11.908 | 1.8% 7.4% | 937 | 1.1% |
| Travel | 0 | 0.0% | 11,083 | 12.6% |
| Total Controllable Expenses | _ | 300 | 0 | 0.0% |
| and an arranged | 18,678 | 11.6% | 12,995 | 14.8% |
| Profit After Controllable Expenses | 54,447 | 33.7% | 21,355 | 24.3% |
| Non-Controllable Expenses | | | | |
| Bank Service Charges | | | | |
| Business Taxes | 68 | 0.0% | 68 | 0.1% |
| Charitable Contributions | 984 | 0.6% | 1,151 | 1.3% |
| Equipment Rentals | 0 | 0.0% | 0 | 0.0% |
| Food Research | 3,838 | 2.4% | 1,200 | 1.4% |
| Gift Card Discount | 0 | 0.0% | 0 | 0.0% |
| Insurance | 619 | 0.4% | 0 | 0.0% |
| | 2,508 | 1.6% | 1,437 | 1.6% |
| Legal Fees | 0 | 0.0% | 0 | 0.0% |
| Licenses & Permits | 197 | 0.1% | 115 | 0.1% |
| Meals & Entertainment | 0 | 0.0% | 0 | 0.0% |
| Merchant Account Fees | 55 | 0.0% | 47 | 0.1% |
| Music, Cable, Internet | 2,049 | 1.3% | 1,302 | 1.5% |
| Processing Fees | 2,851 | 1.8% | 1,239 | 1.4% |
| Professional Fees | 0 | 0.0% | 0 | 0.0% |
| Recruiting Fees | 0 | 0.0% | 0 | 0.0% |
| Storage | 0 | 0.0% | 0 | 0.0% |
| Telephone | 154 | 0.1% | 65 | 0.1% |
| Utilities | 3,718 | 2.3% | 550 | 0.6% |
| Total Non-Controllable Expenses | 17,041 | 10.6% | 7,174 | 8.1% |
| Total Restaurant Operating Expenses | | | | |
| i Ordinestatitati Operating Expenses | 35,719 | 22.1% | 20,169 | 22.9% |
| | 35,719 | 22.1% | 20,169 | 22.9% |
| Restaurant Occupancy Costs | | | 20,169 | 22.9% |
| Restaurant Occupancy Costs Rent - Building | 16,505 | 10.2% | 20,169 13,000 | 22.9% 14.8% |
| Restaurant Occupancy Costs Rent - Building Rent - Other | 16,505 (992) | 10.2% -0.6% | 13,000 (2,108) | |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses | 16,505 (992) 250 | 10.2% -0.6% 0.2% | 13,000 | 14.8% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes | 16,505 (992) 250 2,750 | 10.2% -0.6% 0.2% 1.7% | 13,000 (2,108) 2,745 0 | 14.8% -2.4% 3.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs | 16,505 (992) 250 | 10.2% -0.6% 0.2% | 13,000 (2,108) 2,745 | 14.8% -2.4% 3.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes | 16,505 (992) 250 2,750 | 10.2% -0.6% 0.2% 1.7% | 13,000 (2,108) 2,745 0 | 14.8% -2.4% 3.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin | 16,505 (992) 250 2,750 18,513 | 10.2% -0.6% 0.2% 1.7% 11.5% | 13,000 (2,108) 2,745 0 | 14.8% -2.4% 3.1% 0.0% 15.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs | 16,505 (992) 250 2,750 18,513 | 10.2% -0.6% 0.2% 1.7% 11.5% | 13,000 (2,108) 2,745 0 13,637 | 14.8% -2.4% 3.1% 0.0% 15.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation | 16,505 (992) 250 2,750 18,513 | 10.2% -0.6% 0.2% 1.7% 11.5% | 13,000 (2,108) 2,745 0 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy/Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses | 16,505 (992) 250 2,750 18,513 18,893 | 10.2% -0.6% 0.2% 1.7% 11.5% | 13,000 (2,108) 2,745 0 13,637 | 14.8% -2.4% 3.1% 0.0% 15.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses, Depreciation and Amortization | 16,505 (992) 250 2,750 18,513 18,893 | 10.2% -0.6% 0.2% 1.7% 11.5% | 13,000 (2,108) 2,745 0 13,637 | 14.8% -2.4% 3.1% 0.0% 15.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy/Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 16,505 (992) 250 2,750 18,513 18,893 | 10.2% -0.6% 0.2% 1.7% 11.5% | 13,000 (2,108) 2,745 0 13,637 | 14.8% -2.4% 3.1% 0.0% 15.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy/Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 | 10.2% -0.6% 0.2% 1.7% 11.5% 32.5% 32.5% | 13,000 (2,108) 2,745 0 13,637 544 28,594 18,357 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy/Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense | 16,505 (992) 250 2,750 18,513 * 18,893 52,401 19,436 | 10.2% -0.6% 0.2% 1.7% 11.5% 32.5% 32.5% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 | 14.8% -2.4% 3.1% 0.0% 15.5% 32.5% 20.9% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 32.5% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 20.9% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy/Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses, Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 19,436 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 32.5% 12.0% 0.0% 12.0% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 20.9% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Administrative Expenses Total Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges | 16,505 (992) 250 2,750 18,513 * 18,893 52,401 19,436 0 19,436 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 0.0% 0.0% 0.0% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 18,357 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 20.9% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy/Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 19,436 0 0 (52,943) | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 12.0% 0.0% 12.0% 0.0% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 18,357 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 20.9% 0.0% 20.9% 0.0% -52.7% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense | 16,505 (992) 250 2,750 18,513 * 18,893 52,401 19,436 0 19,436 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 0.0% 0.0% 0.0% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 18,357 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 20.9% 0.0% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 19,436 0 0 (52,943) 53,408 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 32.5% 0.0% 0.0% 32.0% 0.0% 33.1% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 (46,406) 29,143 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 20.9% 0.0% 20.9% -52.7% 33.1% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy/Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 19,436 0 (52,943) 53,408 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 32.5% 0.0% 12.0% 0.0% 32.8% 33.1% 0.0% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 (46,406) 29,143 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 0.0% 0.0% -52.7% 33.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 19,436 0 (52,943) 53,408 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 32.5% 0.0% -0.0% -32.8% 33.1% 0.0% 0.9% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 0 (46,406) 29,143 | 14.8% -2.4% 3.1% 0.0% 15.5% 32.5% 32.5% 20.9% 0.0% 20.9% 0.0% -52.7% 33.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy/Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 19,436 0 (52,943) 53,408 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 32.5% 0.0% 12.0% 0.0% 32.8% 33.1% 0.0% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 (46,406) 29,143 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 0.0% 0.0% -52.7% 33.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 19,436 0 (52,943) 53,408 0 1,430 1,430 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 32.596 12.0% 0.0% -0.0% -32.8% 33.1% 0.0% 0.9% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 (46,406) 29,143 0 769 769 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 0.0% 20.9% 0.0% 52.7% 33.1% 0.0% 0.9% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 19,436 0 (52,943) 53,408 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 32.5% 0.0% -0.0% -32.8% 33.1% 0.0% 0.9% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 0 (46,406) 29,143 | 14.8% -2.4% 3.1% 0.0% 15.5% 32.5% 32.5% 20.9% 0.0% 20.9% 0.0% -52.7% 33.1% 0.0% |
| Restaurant Occupancy Costs Rent - Building Rent - Other CAM Expenses Real Estate Taxes Total Restaurant Occupancy Costs Restaurant Level Margin General & Administrative Expenses G&A Allocation General & Administrative Expenses Depreciation and Amortization Depreciation Expense Amortization Total Depreciation and Amortization Preopening Expenses Impairment and Disposal Charges Income from Operations Interest Expense Other Income Gift Card Breakage Other Income Total Other Income | 16,505 (992) 250 2,750 18,513 18,893 52,401 19,436 0 19,436 0 (52,943) 53,408 0 1,430 1,430 | 10.2% -0.6% 0.2% 1.7% 11.5% 11.7% 32.5% 32.5% 32.596 12.0% 0.0% -0.0% -32.8% 33.1% 0.0% 0.9% | 13,000 (2,108) 2,745 0 13,637 544 28,594 28,594 18,357 0 (46,406) 29,143 0 769 769 | 14.8% -2.4% 3.1% 0.0% 15.5% 0.6% 32.5% 32.5% 0.0% 20.9% 0.0% 52.7% 33.1% 0.0% 0.9% |

Case No. 20-1947-jwb Reporting Period: June 28, 2020

BALANCE SHEET

The Balance Sheet is to be completed on an accrual basis only. Pre-petition liabilities must be classified separately from postpetition obligations.

| The second secon | BOOK VALUE AT END OF | BOOK VALUE ON |
|--|-------------------------------------|---------------|
| ASSETS | CURRENT REPORTING MONTH | PETITION DATE |
| CURRENT ASSETS | And the second second second second | |
| Unrestricted Cash and Equivalents | \$6,380,842 | \$6,661,689 |
| Restricted Cash and Cash Equivalents (see continuation sheet) | | \$0,001,007 |
| Accounts Receivable (Net) | \$26,674 | \$36,786 |
| Notes Receivable | | 330,780 |
| Inventories | \$681,942 | \$628,379 |
| Prepaid Expenses | \$812,546 | \$385,740 |
| Professional Retainers | | 3383,/40 |
| Other Current Assets (attach schedule) | | |
| TOTAL CURRENT ASSETS | \$7,902,004 | \$7,712,594 |
| PROPERTY AND EQUIPMENT | o, pasjeo. | 07,712,334 |
| Real Property and Improvements | | |
| Machinery and Equipment | \$21,015,436 | \$21,414,637 |
| Furniture, Fixtures and Office Equipment | #Z1,V13,430 | \$21,414,637 |
| Leasehold Improvements | | |
| Vehicles | | |
| Less Accumulated Depreciation | | ··· |
| TOTAL PROPERTY & EQUIPMENT | \$21,015,436 | \$21,414,637 |
| OTHER ASSETS | WE1,015,450 | 521,414,637 |
| Loans to Insiders* 1 | 201 | |
| Other Assets (attach schedule) | \$0 \$839.976 | \$0 |
| TOTAL OTHER ASSETS | \$839,976 | \$857,662 |
| | 3839,976 | \$857,662 |
| TOTAL ASSETS | \$29,757,416 | |
| | 322/33/416 | \$29,984,893 |

| LIABILITIES AND OWNER EQUITY LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition): | BOOK VALUE AT END OF CURRENT REPORTING MONTH | BOOK VALUE ON PETITION DATE |
|--|--|--|
| Accounts Payable | \$760,521 | |
| Taxes Payable (refer to FORM MOR-4) | | |
| Wages Payable | | |
| Accrued Liabilities (see schedule) | \$946,898 | |
| Deferred Lease Credits | | |
| Secured Debt / Leases Obligations (Post Petition Interest) | \$233,781 | · · · · · · · · · · · · · · · · · · · |
| Professional Fees | | *** |
| Amounts Due to Insiders* | | |
| Other Postpetition Liabilities (attach schedule) | | ······································ |
| TOTAL POSTPETITION LIABILITIES | \$1,941,200 | |
| LIABILITIES SUBJECT TO COMPROMISE (Pre-Petition) | | |
| Secured Debt | 29,729,084 | 29,729,084 |
| Priority Debt | 272,004 | 29,729,084 |
| Unsecured Debt | · · · · · · · · · · · · · · · · · · · | |
| Accounts Payable | 5,154,857 | 5,154,857 |
| PPP Loan | 6,120,986 | 6,482,827 |
| Acrued Liabilites (see schedule) | 1,193,793 | 1,412,643 |
| Other Liabilities (see schedule) | 185,700 | |
| Deferred Lease Credits | 10,047,996 | 185,318 |
| TOTAL PRE-PETITION LIABILITIES | 52,432,416 | 10,065,439 |
| The state of the s | 52,432,416 | 53,030,168 |
| TOTAL LIABILITIES | \$54,272,C16 | |
| OWNER EQUITY | \$54,373,616 | \$53,030,168 |
| Member Activity | | |
| Additional Paid-In Capital | \$16,489,966 | \$16,495,173 |
| Partners' Capital Account | | · · · · · · · · · · · · · · · · · · · |
| Owner's Equity Account | | |
| Retained Earnings - Pre-Petition | (201 (11 000) | |
| Retained Earnings - Postpetition | (\$31,611,870) | (\$31,611,871) |
| Adjustments to Owner Equity (attach schedule) | | |
| Net Income | (0.46:55 | |
| NET OWNER EQUITY | (\$9,494,296) | (\$7,928,577) |
| End that the control of the control | (\$24,616,200) | (\$23,045,275) |
| TOTAL LIABILITIES AND OWNERS EQUITY | 29,757,416 | 29 984 893 |

^{*&}quot;Insider" is defined in 11 U.S.C. Section 101(31).

^{1 -} At December 31, 2018, the Company had unsecured, noninterest bearing advances due from a member in the amount of \$1,554,059

| In re: | BARFLY VENTURES, LLC, et al. |
|--------|------------------------------|
| | Debtor |

Case No. 20-1947-jwb Reporting Period: June 28, 2020

BALANCE SHEET - continuation sheet

| | A COLOR | BOOK VALUE AT END OF | BOOK VALUE ON |
|-------------|--|--|--|
| Other C | ASSETS DITECT Assets | CURRENT REPORTING MONTH | PETITION DATE |
| | | | inke salati ili primaje u Politi T |
| | | | |
| | | | |
| Omel A | ssets Liquor License/Trademarks/Goodwill | | |
| | Liquor License/ frademarks/Goodwill | 839,976 | 857,66 |
| <u> </u> | | | |
| | | | |
| | Control of the Contro | ROOK VALUE AT END OF | BOOK VALUE ON |
| | LIABILITIES AND OWNER EQUITY | CURRENT REPORTING MONTH | PETITION DATE |
| Other Po | stpetition Liabilities | a grant the transfer of the same | Marine and the second of the second |
| <u> </u> | | | |
| | Current portion of long-term debt and capital lease obligations | 94,862 | 94,480 |
| | Warrant Liability | 90,838 | 90,838 |
| | | | |
| Adjustm | ents to Owner Equity | | |
| | | | |
| | | | |
| | | | |
| Postpetit | ion Contributions (Distributions) (Draws) | The second secon | Charles and Charle |
| | | | |
| | | | |
| | | | |
| | | | |
| Accrued | Liabilities | | The state of the s |
| Actrued | CHESTICO | | |
| Accrued | Accrued Property Tax | 42,471 | 35,392 |
| Accrued | Accrued Property Tax Accrued Compensation | 677,460 | 35,392 393,145 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue | 677,460 654,991 | 393,145 725,486 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax | 677,460 654,991 1,708 | 393,145 725,486 1,605 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax | 677,460 654,991 | 393,145 725,486 1,605 44 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax | 677,460 654,991 1,708 58,368 153,585 | 393,145 725,486 1,605 44 125,994 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax | 677,460 654,991 1,708 58,368 153,585 | 393,145 725,486 1,605 44 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities | 677,460 654,991 1,708 58,368 153,585 | 393,145 725,486 1,605 44 125,994 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities Gas | 677,460 654,991 1,708 58,368 153,585 | 393,145 725,486 1,605 44 125,994 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities Gas Water & Sewer | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 | 393,145 725,486 1,605 44 125,994 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities Gas | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 2,694 4,459 4,597 | 393,145 725,486 1,605 44 125,994 13,330 3,876 16,892 3,971 |
| Accined | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities Gas Water & Sewer Trash | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 2,694 4,459 4,597 | 393,145 725,486 1,605 44 125,994 13,330 3,876 16,892 3,971 2,308 |
| Accined | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities Gas Water & Sewer Trash Steam Electric Deposit | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 2,694 4,459 4,597 | 393,145 725,486 1,605 44 125,994 13,330 3,876 16,892 3,971 2,308 31,582 |
| Accined | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities Gas Water & Sewer Trash Steam Electric Deposit Cerdit Card Liability | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 2,694 4,459 4,459 0 8,575 40,869 24,534 | 393,145 725,486 1,605 44 125,994 13,330 3,876 16,892 3,971 2,308 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities Gas Water & Sewer Trash Steam Electric Deposit Cerdit Card Liability Print Charges | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 2,694 4,459 4,459 0 8,575 40,869 24,534 7,023 | 393,145 725,486 1,605 44 125,994 13,330 3,876 16,892 3,971 2,308 31,582 40,869 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities Gas Water & Sewer Trash Steam Electric Deposit Cerdit Card Liability | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 2,694 4,459 4,459 0 8,575 40,869 24,534 | 393,145 725,486 1,605 44 125,994 13,330 3,876 16,892 3,971 2,308 31,582 40,869 17,736 |
| Accnied | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Outside Services - Janitorial Utilities Gas Water & Sewer Trash Steam Electric Deposit Cerdit Card Liability Print Charges | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 2,694 4,459 4,597 0 8,575 40,869 24,534 7,023 1,350 | 393,145 725,486 1,605 44 125,994 13,330 3,876 16,892 3,971 2,308 31,582 40,869 17,736 413 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Ottside Services - Janitorial Utilities Gas Water & Sewer Trash Steam Electric Deposit Cerdit Card Liability Print Charges Tax- Other | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 2,694 4,459 4,597 0 8,575 40,869 24,534 7,023 1,350 | 393,145 725,486 1,605 44 125,994 13,330 3,876 16,892 3,971 2,308 31,582 40,869 17,736 |
| Accrued | Accrued Property Tax Accrued Compensation Deferred Revenue Use Tax Sales Tax Personal Property Tax Other Ottside Services - Janitorial Utilities Gas Water & Sewer Trash Steam Electric Deposit Cerdit Card Liability Print Charges Tax- Other | 677,460 654,991 1,708 58,368 153,585 454,430 3,577 2,694 4,459 4,597 0 8,575 40,869 24,534 7,023 1,350 | 393,145 725,486 1,605 44 125,994 13,330 3,876 16,892 3,971 2,308 31,582 40,869 17,736 413 |

Restricted Cash is cash that is restricted for a specific use and not available to fund operations. Typically, restricted cash is segregated into a separate account, such as an escrow account.

Case No. 20-1947-jwb Reporting Period: June 28, 2020

STATUS OF POSTPETITION TAXES

The beginning tax liability should be the ending liability from the prior month or, if this is the first report, the amount should be zero. Attach photocopies of IRS Form 6123 or payment receipt to verify payment or deposit of federal payroll taxes. Attach photocopies of any tax returns filed during the reporting period.

| Federal | Beginning Tax Liability | Withheld or | Amount Paid | Dota | Check No. | Ending Tax Liability |
|-----------------------|-------------------------------|-------------|----------------|------------|--------------|----------------------------|
| Withholding | | | | | | |
| FICA-Employee | | | L | | | |
| FICA-Employer | | | | | | |
| Unemployment | | | | | | |
| Income | | | See Attachm | ent MOR 4a | | |
| Other: | | | | | | |
| Total Federal Taxes | | | | | | |
| State and Local | | | | | | |
| Withholding | | | | | | |
| Sales | | | | | | |
| Excise | | | | | | |
| Unemployment | | | | | | |
| Real Property | | | | | 1 | |
| Personal Property | | | | | - | |
| Other: | | | | | | 1 |
| Total State and Local | | | | | 1 | |
| Total Taxes | | | | | | |

SUMMARY OF UNPAID POSTPETITION DEBTS

Attach aged listing of accounts payable.

| | | | Number of I |)ays Past Due | 170 | |
|---|------------|------|-------------|---------------|---------|-------|
| | Current 15 | 0-30 | 31-60 | 61-90= | Over 90 | Total |
| Accounts Payable | 760,521 | | | | | |
| Wages Payable | | | | | | |
| Taxes Payable | | | | | | |
| Rent/Leases-Building | | | | | | |
| Rent/Leases-Equipment | | | | | | |
| Secured Debt/Adequate Protection Payments | | | | | | |
| Professional Fees | | | | | | |
| Amounts Due to Insiders* | | | | | | |
| Other: | | | | | | |
| Other: | | | | | | |
| Total Postpetition Debts | 760,521 | | | | | |

Explain how and when the Debtor intends to pay any past-due postpetition debts.

^{*&}quot;Insider" is defined in 11 U.S.C. Section 101(31).

Case No. 20-1947-jwb

Reporting Period: June 28, 2020

In re: BARFLY VENTURES, LLC, et al.

MOR 4a

Debtor

Statistical Summary

Company:F87 - Bartly Ventures LL(Service Center:0056 Great Lakes Week#:23 Pay Date:06/08/2020 Run Time/Date:16:10:04 PM FDT Status:Under Review Pay Date:06/08/2020 Run Time/Date:16:10:04 PM EDT 06/04/2020 P/E Date:05/31/2020 Taxes Debited Federal Income Tax Federal Biodie Lak Earned Income Credit Advances Social Security - ER Social Security - ER Social Security Adj - EE Medicare - EE Medicare - EE Medicare - Adj - EE Medicare Adj - EE Medicare Surtax - EE Medicare Surtax Adj - El COBRA Premium Assistance Payments 0.00 Federal Unemployment Tax
Families First FMLA-PSL, Payments Credit
Families First ER Medicare Credit
Families First FMLA-PSL Health Care Prer 21.91 0.00 0.00 0.00 0.00 0.00 177.28 0.00 0.00 Credit
CARES Retention Qualified Payments Credit
CARES Retention Qualified Health Care Credit
State Income Tax
Non Resident State Income Tax
State Unemployment Insurance - EE State Unemployment Insurance Adj - EE State Disability Insurance - EE State Disability Insurance Adj - EF 0.00 State Unemployment/Disability Ins - ER
State Family Leave Insurance - EE
State Family Leave Insurance - ER
State Family Leave Insurance - ER
State Medical Leave Insurance - ER
State Medical Leave Insurance - ER Transit Tax - EE
Workers' Benefit Fund Assessment - EE Workers Benefit Fund Assessment - EE
Workers' Benefit Fund Assessment - ER
Local Income Tax
School District Tax
Total Taxes Obbited
Full Service Direct Deposit Acct. N
Wage Garnishments Acct. N 16,143.08 Jiran/AB∕ √iran/AB∕ 40,150.42 191.95 Total Amount Debited From Your Account Checks
Adjustments/Prepay/Voids Total Liability Bank Debits & Other Liability 0.00 56,485,45 3,230.51 Taxes- Your Responsibility 59,715.96 None this payroll

Debtor

MOR 4a

Case No. 20-1947-jwb Reporting Period: June 28, 2020

164,977.39 165,095.75

| Company FR7 - Rarfly Ventures | Statistical Summary | | |
|-------------------------------|--|------------------------|----------------|
| Week#:25 | Pay Date:06/22/2020 | Status:Under Review | |
| Qtr/Year:2/2020 | Run Time/Date:15:28:22 PM EDT 06/18/2020 | P/E Date:06/14/2020 | |
| Taxes Debited | Federal Income Tax | 12,432.85 | |
| | Earned Income Credit Advances | | |
| | Social Security - EE | 0.00 | |
| | Social Security - ER | 10,414.38 10,470.62 | |
| | Social Security Adj - EE | 0.00 | |
| | Medicare - EE | | • |
| | Medicare - ER | 2,432.80 | |
| | Medicare Adj - EE | 2,448.77 | |
| | Medicare Surtax - EE | 0.00 | |
| | Medicare Surtax Adj - EE | 0.00 | |
| | COBRA Premium Assistance Payments | 0.00 | |
| | Federal Unemployment Tax | 0.00 | |
| | Families First FMLA-PSL Payments Credit | 247.04 | |
| | Families First ER Medicare Credit | 0.00 | |
| | Families First FMLA-PSL Health Care Premium | 0.00 | |
| | Credit | | ' |
| | | 0.00 | |
| • | CARES Retention Qualified Payments Credit | 0.00 | |
| | CARES Retention Qualified Health Care Credit | 0.00 | |
| | State Income Tax | 6,045,97 | |
| | Non Resident State Income Tax | 0.00 | |
| | State Unemployment Insurance - EE | 0.00 | |
| | State Unemployment insurance Adj - EE | 0.00 | |
| | State Disability Insurance - EF | | |
| | State Disability Insurance Adj - EE | 0.00 | |
| | State Unemployment/Disability Ins - ER | 0.00 | |
| | State Family Leave Insurance - EE | 1,039.24 | |
| | State Family Leave Insurance - ER | 0:00 | |
| | State Medical Leave Insurance - EE | 0.00 | |
| | State Medical Leave Insurance - ER | 0.00 | |
| | Transit Tax - EE | 0.00 | |
| • | Workers' Benefit Fund Assessment - EE | 0.00 | |
| | Workers' Benefit Fund Assessment - ER | 0.00 | |
| | Local Income Tax | 0,00 | |
| | School District Tax | 1,437.34 | |
| | Total Taxes Debited | 0.00 | |
| Other Transfers | Full Service Direct Deposit Acet | 46,969.01 | |
| | Wage Garnishments Acct | 116,708.74 | |
| | Total Amount Debited For | 1,299.64 | Total Links |
| ank Debits & Other Liability | Total Amount Debited From Your Account Checks | | Total Liabilit |
| | Adjustments/Prepay/voids | 0.00 | |
| axes-Your Responsibility | | 118,36 | |
| Was to the Political Land | None this payroll | | |

In re: BARFLY VENTURES, LLC, et al.

Debtor

MOR 4a

Case No. 20-1947-jwb Reporting Period: June 28, 2020

| Company Totals | Hours | Earnings | | | Statutory Deductions | | Voluntary Deductions | Net Pay |
|--------------------------------------|-------------------|-----------------|---------------------|-------------|---------------------------------|----------|-------------------------|----------|
| Company/Code | | | | | | | | |
| 221 - Barfly Ventures- | Reg | 0.00 Reg | 33,153,68 | 0/T | 000 | | Total Deductions | 8 Pavs |
| Partners | ОЛ | 0.00 Earnings 3 | 0.00 | Earnings 4 | 0.00 | | 37,339.93 | 0.00 |
| | Hours 3 | 0.00 Earnings 5 | 4,186.25 | Gross | 37,339,93 | | | |
| | Hours 4 | 0.00 | | | | | | |
| Earnings Analysis | CAR Car Allowance | 1,300.00 | CEL Celiphone Allow | 350.00 | SET Self Employ Tax | 2,536,25 | | |
| | | | | | Cont | | | |
| Memo Analysis | ERH ER HTH | 1,221.95 | ERL ER Life | 11.52 | | | | |
| | Contribution | | Contribution | | | | | |
| Voluntary Ded. Analysis CK1 CHECKING | CK1 CHECKING | 33,561.11 | CK2 CHECKING | 1,500.00 | DNT Dental | 203.78 | HEA Health | 1 260 27 |
| | IDN ID Theft | 13.46 | LON LTD | 2.86 | NQD NQDC \$ | 650.00 | SV1 SAVING | 79.34 |
| | TDO TeleDoc | 4.50 | VLF Vol Life | 26.42 | VSP Vision | 38.19 | | |
| Net Payroll: | 0.00 | Checks: | 0 | Flagged : | | 8 | eVouchers : | 8 |
| Total Deposits: | 35140.45 | Vouchers: | 8 | Net Cash Pa | Net Cash Pays 1,000.00 or More: | Co . | Paper Vouchers Printed: | 0_ |
| Net Voids: | 0.00 | Adjustments: | 0 | | | | | |
| Net Cash: | 35,140.45 | | | • | | | | |

Case No. 20-1947-jwb Reporting Period: June 28, 2020

Net Cash: Net Voids: Total Deposits Net Payroll: Voluntary Ded. Analysis Memo Analysis 221 - Barfly Ventures Company Code artners amings Analysis company Totals ERH ER HTH
Contribution
CK1 CHECKING IDN ID Theft TDO TeleDoc CAR Car Allowance 35,140.45 35140.45 33,561.11 1,221.95 1,300.00 13.46 0.00 Reg 0.00 Earnings 3 0.00 Earnings 5 4.50 Adjustments: Vouchers: Earnings VLF Vol Life LON LTD ERL ER Life Contribution CK2 CHECKING CEL Cellphone Allow 33,153.68 0.00 4,186.25 O/T Earnings 4 Gross 1,500.00 26.42 11.52 2.86 Net Cash Pays 1,000.00 or More 0.00 0.00 37,339.93 VSP Vision NOD NODC \$ DNT Dental SET Self Employ Tax Cont Statutory Deductions 8 650.00 2,536.25 203.78 38.19 Paper Vouchers Printed eVouchers: Total Deductions 37,339.93 SV1 SAVING HEA Health 1,260.2 79.3

Case No. 20-1947-jwb Reporting Period: June 28, 2020

ACCOUNTS RECEIVABLE RECONCILIATION AND AGING

| Accounts Receivable Reconciliation | Amount |
|--|--------|
| Total Accounts Receivable at the beginning of the reporting period | |
| + Amounts billed during the period | |
| - Amounts collected during the period | |
| Total Accounts Receivable at the end of the reporting period | |
| | |
| Accounts Receivable Aging | Amount |
| 0 - 30 days old | 26,674 |
| 31 - 60 days old | |
| 61 - 90 days old | |
| 91+ days old | |
| Total Accounts Receivable | 26,674 |
| Amount considered uncollectible (Bad Debt) | |
| Accounts Receivable (Net) | |

DEBTOR QUESTIONNAIRE

| Must be completed each month | Yes | No |
|---|-----|----|
| 1. Have any assets been sold or transferred outside the normal course of business | | X |
| this reporting period? If yes, provide an explanation below. | | |
| 2. Have any funds been disbursed from any account other than a debtor in possession | | X |
| account this reporting period? If yes, provide an explanation below. | |] |
| 3. Have all postpetition tax returns been timely filed? If no, provide an explanation | X | |
| below. | İ | |
| 4. Are workers compensation, general liability and other necessary insurance | X | , |
| coverages in effect? If no, provide an explanation below. | | |
| 5. Has any bank account been opened during the reporting period? If yes, provide | X | |
| documentation identifying the opened account(s). If an investment account has been opened | · | |
| provide the required documentation pursuant to the Delaware Local Rule 4001-3. | | |

Debtor Questionnaire explanation.

Question 5: Chemical *5554 was opened during the reporting period, but had no activity during the period.